

## Higher Education Steering Committee

### State-level higher education functions -- possible options

Discussion table Sept. 21, 2011

This list was compiled from multiple sources and does not reflect tasks that are performed by any one entity or in any one state. Functions are placed in categories for discussion purposes. Some functions could fit in more than one category. Note: functions currently assigned to or performed by the Higher Education Coordinating Board are indicated with an asterisk.

Information	Planning and coordination	Oversight and program Administration	Services to students -- financial aid	Budget and funding
Informing the public*	Conduct policy planning and research*	Approve new degree programs *	Provide student financial aid programs from merit to need-based*	Reciprocity agreements with other states
Collecting data*	Develop master plan*	Approve creation of off-campus programs *	College savings programs (like GET)*	Allocate funds
Analysis*	Develop system design*	Approve purchase or lease of major off-campus facilities*	Resolving student complaints about transfers	Monitor receipt of funds by institutions from multiple sources and how they are spent
Reports*	Make budget recommendations – both capital and operating*	Approve higher education centers and consortia*	Manage and coordinate college access programs for students*	Administer endowment programs*
Educational cost study *	Propose innovations*	Approve applied baccalaureate programs at community or technical colleges*	Resolve disputes between institutions and students	Administer state and federal grants*
Comparisons with other states	Issue accountability reports and performance targets*	Approve role or mission change (system design)*	Consumer protection	Allocate enrollments

Information	Planning and coordination	Oversight and program Administration	Services to students -- financial aid	Budget and funding
	Assess workforce needs for certificates and degrees*	Adopt rules to implement statutes*		Administer performance-based incentive programs
	Recommend elimination or consolidation of programs*	Arbitrate disputes between institutions or sectors and issue binding decisions*		Set tuition
	Develop transfer and articulation policies*	Administer federal programs; serve as designated higher education agency for federal purposes*		Negotiate labor agreements
	Develop course equivalencies*	Approve educational and operating programs for veterans*		Define resident and nonresident students
	Set state wide goals*	Authorize private institutions to operate and grant degrees in state*		
	Coordinate with the different sectors of education *	Monitor the effective and efficient use of resources		
	Coordinate higher education activities*	Specify enrollments in certain programs		
	Advocate for higher education*	Specify number of credits required to earn a degree		

Information	Planning and coordination	Oversight and program Administration	Services to students -- financial aid	Budget and funding
	Represent public interest above that of the institutions*	Monitor and implement policies requiring seamless transitions of students between institutions		
	Identify high demand fields of study*	Award degrees		
	Market higher education	Oversee the implementation of state policies		
	Propose innovations*	Revoke the authority to issue degrees		
		Hire, evaluate and set compensation for presidents		
		Establish personnel policies		
		Establish minimum admission requirements*		
		Approve institutional roles and missions and requirement alignment with state goals		