



GOVERNOR'S POLICY OFFICE STAFF & PORTFOLIOS

Staff.....	2
Climate & Energy	3
Education	4
General Government	5
Health	6
Human Services	7
Labor & Financial Institutions	8
Natural Resources & Environment.....	9
Outdoor Recreation & Economic Development	11
Public Safety.....	11
Transportation & Economic Development	12
Washington, D.C. Office – Federal	13



STAFF

KEITH PHILLIPS – POLICY DIRECTOR	360.902.0667	KEITH.PHILLIPS@GOV.WA.GOV
MARY ANDERSON, EXECUTIVE OPERATIONS MANAGER & EXECUTIVE ASSISTANT	360.902.0667	MARY.ANDERSON@GOV.WA.GOV

POLICY ADVISORS

BOB CRITTENDEN – SR. POLICY ADVISOR, AFFORDABLE CARE ACT	360.545.7135	ROBERT.CRITTENDEN@GOV.WA.GOV
CHARLES KNUTSON – SR. POLICY ADVISOR, TRANSPORTATION & ECONOMIC DEV.	360.902.0613	CHARLES.KNUTSON@GOV.WA.GOV
CHRIS DAVIS – SR. POLICY ADVISOR, CLIMATE & ENERGY AFFAIRS	360.902.0490	CHRIS.DAVIS@GOV.WA.GOV
LAUREN MCCLOY – SR. POLICY ADVISOR, ENERGY	360.902.0630	LAUREN.MCCLOY@GOV.WA.GOV
JASON MCGILL – SR. POLICY ADVISOR, HEALTH	360.902.0448	JASON.MCGILL@GOV.WA.GOV
JIM BAUMGART – SR. POLICY ADVISOR, MILITARY & HOUSING	360.902.0559	JIM.BAUMGART@GOV.WA.GOV
JOHN AULTMAN – SR. POLICY ADVISOR, HIGHER ED & WORKFORCE DEVELOPMENT	360.902.0640	JOHN.AULTMAN@GOV.WA.GOV
JOHN FLANAGAN – POLICY ADVISOR,	360.902.9818	JOHN.FLANAGAN@GOV.WA.GOV
JON SNYDER – SR. POLICY ADVISOR, OUTDOOR RECREATION & ECO DEVELOPMENT	360.902.0488	JON.SNYDER@GOV.WA.GOV
JT AUSTIN – SR. POLICY ADVISOR, NATURAL RESOURCES	360.902.0638	JT.AUSTIN@GOV.WA.GOV
JULIE HOROWITZ – SR. POLICY ADVISOR, OCEAN ACIDIFICATION	360.584.4481	JULIE.HOROWITZ@GOV.WA.GOV
PAULETTE AVALOS – SR. POLICY ADVISOR, LABOR & FINANCE	360.902.0546	PAULETTE.AVALOS@GOV.WA.GOV
RASHELLE DAVIS – SR. POLICY ADVISOR, EARLY LEARNING & HUMAN RIGHTS	360.902.0551	RASHELLE.DAVIS@GOV.WA.GOV
RASHI GUPTA – SR. POLICY ADVISOR, BEHAVIORAL HEATH	360.902.0557	RASHI.GUPTA@GOV.WA.GOV
REED SCHULER – SR. POLICY ADVISOR, CLIMATE & SUSTAINABILITY	360.688.6804	REED.SCHULER@GOV.WA.GOV
ROB DUFF – SR. POLICY ADVISOR, ENVIRONMENT	360.902.0532	ROBERT.DUFF@GOV.WA.GOV
SHERI SAWYER – SR. POLICY ADVISOR, GENERAL GOVERNMENT	360.902.4113	SHERI.SAWYER@GOV.WA.GOV
SONJA HALLUM – SR. POLICY ADVISOR, PUBLIC SAFETY	360.902.0651	SONJA.HALLUM@GOV.WA.GOV
SYDNEY FORRESTER – SR. POLICY ADVISOR, HUMAN SERVICES	360.902.0655	SYDNEY.FORRESTER@GOV.WA.GOV

WASHINGTON DC

CASEY KATIMS – DIRECTOR FEDERAL & INTER-STATE AFFAIRS	202.624.3691	CASEY.KATIMS@GOV.WA.GOV
VACANT – DEPUTY DIRECTOR FEDERAL & INTER-STATE AFFAIRS	202.624.3691	

ADMINISTRATION

DENISE MULHOLLAND – SR. ADMINISTRATIVE ASSISTANT	360.902.7536	DENISE.MULHOLLAND@GOV.WA.GOV
GAIUS HORTON – SR. ADMINISTRATIVE ASSISTANT	360.902.0668	GAIUS.HORTON@GOV.WA.GOV
LASHONDA COLE – SR. ADMINISTRATIVE ASSISTANT	360.902.0608	LASHONDA.COLE@GOV.WA.GOV



CLIMATE & ENERGY

CHRIS DAVIS – SR. POLICY ADVISOR, CLIMATE & ENERGY AFFAIRS
360.902.0490

CHRIS.DAVIS@GOV.WA.GOV

AGENCIES

Commerce, Department of (Clean Technology)
Ecology, Department of (Climate)
Financial Institutions, Department of
(Market Regulation and Oversight)
Revenue, Department of
(Clean Energy Incentives, Carbon Taxes)

ISSUES

Carbon Pricing
Carbon Taxes
Cap and Trade
Clean Energy Incentives
Emissions Trading Systems
Governor's Carbon Emissions Reduction
Market Based Mechanism

REED SCHULER – SR. POLICY ADVISOR, CLIMATE & SUSTAINABILITY
360.688.6804

REED.SCHULER@GOV.WA.GOV

AGENCIES

Transportation, Department of (Clean Transportation)

ISSUES

Air Quality
Clean Cars/Fuels
Clean Energy Economy
Climate Change/Climate Legislative
Coal
Pacific Coast Collaborative

LAUREN MCCLOY – SR. POLICY ADVISOR, ENERGY
360.902.0630

LAUREN.MCCLOY@GOV.WA.GOV

AGENCIES

Commerce, Department of (State Energy Office only)
Energy Facility Site Evaluation Council
NW Power and Conservation Council
State Building Code Council
Utilities and Transportation Commission
WSU Energy Office

ISSUES

Energy Efficiency
Renewable Energy



EDUCATION

JOHN AULTMAN – SR. POLICY ADVISOR, HIGHER ED & WORKFORCE DEVELOPMENT

360.902.0640

JOHN.AULTMAN@GOV.WA.GOV

AGENCIES

Apprenticeship Council
Community & Technical Colleges, State Board for
Employment Security Department
Four-Year College & Universities
Higher Education Facilities Authority
Office of Superintendent of Public Instruction (Higher Ed)
Student Achievement Council
Washington Academy of Sciences
Workforce Training & Education Board

ISSUES

Apprenticeship Programs
Career and Technical Education and Skills Centers
Employment and Training Programs
Financial Aid - Guaranteed Education Tuition
Governor's STEM Innovation Alliance
Postsecondary Education and Training
Running Start
Science, Technology, Engineering and Mathematics
Skills Centers
Workforce Investment Act
Workforce Education and Training

RASHELLE DAVIS – SR. POLICY ADVISOR, EARLY LEARNING & HUMAN RIGHTS

360.902.0551

RASHELLE.DAVIS@GOV.WA.GOV

AGENCIES

Early Learning, Department of
Education Opportunity Gap Oversight & Accountability
Committee
K-20 Ed Network
Office of Superintendent of Public Instruction
(Early Learning)
Social & Health Services, Department of
ORIA, Child Care (ESA)
Thrive by Five

ISSUES

Child Care
Early Learning
Elections
ESA for Child Care
Federal Family Engagement
Head Start
Lifelong Learning
Opportunity Gap
School Safety, Student Health and Nutrition

K-12 – SHARED WITH OTHER POLICY ADVISORS UNTIL JANUARY, 2018

AGENCIES

Charter School Commission
Education Research & Data Center
Office of Superintendent of Public Instruction (K-12)
Office of the Education Ombudsman
ParaEducator Board
Professional Educator Standards Board
School Employees Benefits Board
State Board of Education

ISSUES

Alternative Learning Experience
Basic Ed
Charter Schools
College Bound
Education Reform and Accountability
Elementary and Secondary Education Act
Online Learning
Student Assessment
Teacher, Principal Quality and Preparation



GENERAL GOVERNMENT

SHERI SAWYER – SR. POLICY ADVISOR, GENERAL GOVERNMENT
360.902.4113

SHERI.SAWYER@GOV.WA.GOV

AGENCIES

Administrative Hearings, Office of
Auditor's Office
Board for Volunteer Firefighters and Reserve Officers
Consolidated Technology Services
Enterprise Services, Department of
Gambling Commission
Horse Racing Commission
Licensing, Department of
Liquor Cannabis Board
Lottery
Office of Regulatory and Innovation Assistance
Office of Administrative Hearings
WA Tech

ISSUES

Administrative Hearings
Agency Rulemaking
Cannabis
Contracting/Procurement (State)
Cybersecurity
Drones
FirstNet
Gambling
Horseracing
Information Technology
Licenses (Drivers, professional)
Liquor
Lottery
Public Records
Real ID

RASHELLE DAVIS – SR. POLICY ADVISOR, EARLY LEARNING & HUMAN RIGHTS
360.902.0551

RASHELLE.DAVIS@GOV.WA.GOV

AGENCIES

Consolidated Technology Services
Ethnic Commissions
Executive Ethics Board
Human Rights Commission
Interagency Committee of State Employed Women
Judicial Conduct Commission
Office of Minority and Women's Business Enterprises
Salaries for Elected Officials
Secretary of State
State Historical Society

ISSUES

Civil Rights, Refugee and Immigrants
DREAM Act
Elections
Ethics
Federal Family Engagement
Head Start
Historic Preservation
Opportunity Gap
Open Public Meetings

JIM BAUMGART – SR. POLICY ADVISOR, MILITARY & HOUSING
360.902.0559

JIM.BAUMGART@GOV.WA.GOV

AGENCIES

Commerce, Department of (Community Housing Services)
Housing Finance Commission
Washington Military Department
Washington Military Alliance
Emergency Management Division
Veterans Affairs, Department of
WA Youth Academy

ISSUES

Homeless Issues
Housing and Essential Needs
Affordable Housing
Military Affairs
Emergency Management & Disasters
Veterans



HEALTH

JASON MCGILL – SR. POLICY ADVISOR, HEALTH
360.902.0448

JASON.MCGILL@GOV.WA.GOV

AGENCIES

Health Benefit Exchange, WA
Board of Health
Department of Health - Health Boards & Commissions
Health Care Authority - Public Employees Benefit Board
Insurance Commissioner, Office of
Social & Health Services, Department of
- Long term care
- Developmental disabilities

ISSUES

Administrative Simplification
Agency Medical Directors Group
Behavioral Health For Behavioral Health Integration and Substance Abuse
Bree Collaborative, Health Technology and Other Evidence based Medicine Initiatives
Certificate of Need
Delivery System and Payment Reform
Developmental/Physical Disabilities
Evidence Based Medicine Initiatives
Health Insurance
Health Leadership Team (L&I, DOC)
Healthiest Next Generation
Health Professions and Systems Regulatory Issues
Health Workforce
Long Term Care and Aging
Medicaid
Operational Issues Related to State Health Care Payers
Opioid Use Prevention
Payer Initiatives
PEBB and Employee Wellness (SmartHealth)
Public Health
Rural Health Care Reform (RHCs, FQHCs, CAH)
Substance Use
Suicide Prevention

RASHI GUPTA – SR. POLICY ADVISOR, BEHAVIORAL HEALTH
360.902.0557

RASHI.GUPTA@GOV.WA.GOV

AGENCIES

Relating to behavioral health integration:
Commerce (Housing)
Health, Department of
Health Care Authority
Social & Health Services, Department of

ISSUES

Behavioral Health For Behavioral Health Integration – integrating substance use, physical and mental services
Health System Reforms, including the Medicaid demonstration waiver as it relates to behavioral health integration.

ROBERT CRITTENDEN – SR. POLICY ADVISOR, AFFORDABLE CARE ACT
360.545.7135

ROBERT.CRITTENDEN@GOV.WA.GOV

AGENCIES

Relating to health reform:
Health Benefit Exchange, WA
Health Care Authority
Social & Health Services, Department of

ISSUES

Health care reform and state and federal coordination related to implementation and improvement of Affordable Care Act.



HUMAN SERVICES

SYDNEY FORRESTER – SR. POLICY ADVISOR, HUMAN SERVICES

360.902.0655

SYDNEY.FORRESTER@GOV.WA.GOV

AGENCIES

Children, Youth & Families, Department of
Deafness & Hearing Loss Family & Children
Ombudsman, Office of
Blue Ribbon Commission on Children, Youth, and
Families
School for the Blind
School for the Deaf
(Center for Childhood Deafness & Hearing Loss
Services for the Blind, Department of
Social & Health Services, Department of
(except Aging, DD, JRA, OJJ)

ISSUES

Aged, Blind & Disabled
Behavioral Health Integration
(Physical, mental and substance use.)
Blind Services
Child Support Enforcement
Child Welfare
Deaf, Services for the
Developmental/Physical Disabilities
ESA for Child Support and Child Care
Food Stamps/Basic Food
Homeless Issues (Youth)
Housing and Essential Needs
Mental Health, including State Psychiatric Hospitals
Substance Abuse
Vocational Rehabilitation
WorkFirst/TANF

JIM BAUMGART – SR. POLICY ADVISOR, MILITARY & HOUSING

360.902.0559

JIM.BAUMGART@GOV.WA.GOV

AGENCIES

Commerce, Department of (Community Housing Services)
Housing Finance Commission
Social & Health Services, Department of
(RA –Disabilities, Economic Services)

ISSUES

Aged, Blind & Disabled (Assists Victoria Cantore)
Child Support & Child Welfare (Assists Victoria Cantore)
Homeless Issues
Affordable Housing



LABOR & FINANCIAL INSTITUTIONS

PAULETTE AVALOS – SR. POLICY ADVISOR, LABOR & FINANCIAL INSTITUTIONS
360.902.0546

PAULETTE.AVALOS@GOV.WA.GOV

AGENCIES

Board of Industrial Insurance Appeals
Financial Institutions, Department of
Employment Security Department
Enterprise Services, Department of
Labor and Industries, Department of
Office of the Human Resources
Office of the Insurance Commissioner
Public Employment Relations Commission
Retirement Systems, Department of

ISSUES

Agricultural Labor Needs
Collective Bargaining
Consumer Lending
Employment Standards
Farmworker Issues
Financial Institutions
Human Resources
Immigration
Insurance
Labor Relations
Minimum Wage
Paid Family and Medical Leave
Paid Sick Leave
Unemployment Insurance
Wage and Hour Laws
Workers Compensation
Worker Health and Safety



NATURAL RESOURCES & ENVIRONMENT

JT AUSTIN – SR. POLICY ADVISOR, NATURAL RESOURCES

360.902.0638

JT.AUSTIN@GOV.WA.GOV

AGENCIES

Fish and Wildlife, Department of
Natural Resources, Department of
Governor's Salmon Recovery Office
Natural Resources, Board of
Puget Sound Partnership (Salmon)
Recreation and Conservation Funding Office
Salmon Recovery Funding Board
State Parks and Recreation Commission

ISSUES

Aquatic Invasive Species
Columbia River BiOp
Columbia River Treaty Coordination
Co-management of Fisheries
Conservation Taskforce
Culverts Case
Dams
Fisheries Management
Forest Management & Forest Practices
Genetically Modified Organisms
Habitat Work Schedule
Marine Spatial Planning
Mining
Natural Heritage Program
Natural Resource Management
North of Falcon
Salmon Recovery and Protection
Species Recovery and management
Sustainable Fishing, Hunting and Wildlife-related
Recreation and Commercial Experiences
Treaty Rights at Risk
Tribal Hunting
Tribal Treaty Rights
Watchable Wildlife
Water for Fish
Wildfires
Wildlife/Wolf Management
Working Natural Lands

JULIE HOROWITZ – SR. POLICY ADVISOR, OCEAN ACIDIFICATION

JULIE.HOROWITZ@GOV.WA.GOV

AGENCIES

Ecology, Department of (Ocean acidification)
Fish and Wildlife, Department of (Ocean acidification)
Marine Resource Advisory Council
Natural Resources, Department of (Ocean acidification)

Coordinate with Federal Agencies & WA Congressional
Delegation on Ocean Acidification

ISSUES

Climate-related Changing Ocean Conditions
Implementation of Blue Ribbon Panel on Ocean
Acidification Report
International Alliance to Combat Ocean Acidification
Ocean Acidification & Other Changing Ocean Conditions
Impacting Shellfish, Fisheries, & Other Natural Resources
Ocean Warming
Pacific Coast Collaborative



NATURAL RESOURCES & ENVIRONMENT CONT'D.

ROB DUFF – SR. POLICY ADVISOR, ENVIRONMENT

360.902.0532

ROBERT.DUFF@GOV.WA.GOV

AGENCIES

Agriculture, Department of
Archaeology & Historic Preservation Department of
Columbia River Gorge Commission
Ecology, Department of
Environmental and Land Use Hearings Office
Health, Department of (Environmental Health Division)
Pollution Liability Insurance Agency
Puget Sound Partnership
Washington State Conservation Commission

ISSUES

Air Quality (Except climate)
Chehalis River Flood Program
Columbia River Water Supply
Commodity Commissions
Conservation Districts
Conservation Taskforce
Drinking Water
Derelict Vessels
Drought Response
Growth Management & Growth Management Act
Hanford
Irrigation
Land Use
Lower Columbia Estuary Partnership
Puget Sound Recovery
Shoreline Management
Shellfish Management
Spill Prevention and Response
Toxics Clean Up & Reduction
Waste (Solid, hazardous, radioactive, cleanup)
Water Quality and Quantity
Yakima River Integrated Water Plan
Voluntary Stewardship Program



OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

JON SNYDER – SR. POLICY ADVISOR, OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

360.902.0488

JON.SNYDER@GOV.WA.GOV

AGENCIES

Works with agencies relating to outdoor recreation and those economic issues.

ISSUES

Business
Employment
Jobs
Recreation
Tourism
Workforce Planning

PUBLIC SAFETY

SONJA HALLUM – SR. POLICY ADVISOR, PUBLIC SAFETY

360.902.0651

SONJA.HALLUM@GOV.WA.GOV

AGENCIES

Administrative Office of the Courts
Attorney General's Office
Corrections, Department of
Criminal Justice Training Commission
Fire Marshall
Forensic Investigation Council
Indeterminate Sentencing Review Board
Rehab. Administration (Juvenile Justice)
Sentencing Guidelines Commission
Social & Health Services, Department of
 Office of Juvenile Justice (Juvenile Rehabilitation and
 Office of Juvenile Justice)
State Patrol
Traffic Safety Commission
Washington Partnership Council on Juvenile Justice

ISSUES

Border Security
ByrneJAG Grant
Courts
Crime Victims
Crime Lab/Toxicology Lab
Criminal Law
DNA
Domestic Violence
Drugs Enforcement
Firearms
Human Trafficking
Immigration
Juvenile Justice
Law Enforcement
Public Defense
Sex Offenders
Sexual Assault



TRANSPORTATION & ECONOMIC DEVELOPMENT

CHARLES KNUTSON – SR. POLICY ADVISOR, TRANSPORTATION & ECONOMIC DEVELOPMENT

360.902.0613

CHARLES.KNUTSON@GOV.WA.GOV

AGENCIES

Commerce, Department of
County Road Administration Board
Economic Development Finance Authority
Economic and Revenue Forecast Council
Freight Mobility Strategic Investment Board
Innovate Washington
Licensing, Department of
Office of the State Treasurer
Office of the Insurance Commissioner - Business
Revenue, Department of
State Investment Board
Transportation, Department of
Transportation Commission
Transportation Improvement Board
Transportation Investment Board
Utilities and Transportation Commission (EVs)

ISSUES

Aerospace
Advanced Manufacturing/Composites
Agricultural and Forestry Exports
Autonomous Vehicles
Aviation
Clean Technology
Digital Media and IT
Electric Vehicles
Ferries
Freight Mobility
International Trade and Investment
Licensing Fees
Life Science/Global Health
Maritime
Military/Defense Sector
Multimodal (Transit, light rail, bikes, pedestrian)
Passenger Rail
Ports
Post-Disaster Economic Redevelopment
Strategic Reserve Fund
Transit Oriented Development
Transportation Revenue
Tolling
Urban Density

JOHN FLANAGAN – POLICY ADVISOR

360.902.9818

JOHN.FLANAGAN@GOV.WA.GOV

AGENCIES

Board of Accountancy
Board of Tax Appeals
Center for Childhood Deafness and Hearing Loss
Community Economic Revitalization Board (CERB)
Archeology and Historic Preservation, Dept. of
Environmental & Land Use Hearings Office
Secretary of State
Office of Regulatory Innovation and Assistance
Public Disclosure Commission
School for the Blind
Services for the Blind

ISSUES

Broadband
Federal Tax Rehabilitation Credits
Growth Management Services
Growth Management Review Process
Main Streets
Rural Economic Development
School Siting Issues
Special Valuation
Voting Rights



WASHINGTON, D.C. OFFICE – FEDERAL

CASEY KATIMS – DIRECTOR, FEDERAL & INTER-STATE AFFAIRS
202.624.3691

CASEY.KATIMS@GOV.WA.GOV

VACANT – DEPUTY DIRECTOR, FEDERAL & INTER-STATE AFFAIRS
202.624.3546

AGENCIES

Works with all state agencies on federal issues.
Agency titles that begin with "U.S." (i.e., federal agencies)
National Governors Association membership
Western Governors Association membership
Democratic Governors Association policy work

ISSUES

Federal relations (Congress and WA congressional delegation, White House, federal agencies)
Congressional legislation, federal policy, and their interactions with state (Affordable Care Act – communication with delegation and federal agencies)
Comprehensive Immigration Reform
Federal Tax Reform
USDOE and Hanford
US Dept. of Justice and marijuana/I-502 implementation
USEPA, CEQ and POTUS Climate Action Plan

For more information [Click Here](#)