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**AGENCIES**

Commerce, Department of (Clean Technology)  
Ecology, Department of (Emissions Trading)  
Financial Institutions, Department of  
(Market Regulation and Oversight)  
Revenue, Department of  
(Clean Energy Incentives, Carbon Taxes)

**ISSUES**

Carbon Pricing  
Carbon Taxes  
Cap and Trade  
Clean Energy Incentives  
Emissions Trading Systems  
Governor's Carbon Emissions Reduction Taskforce  
Market Based Mechanism

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**AGENCIES**

Commerce, Department of (State Energy Office only)  
Ecology, Department of (Climate only)  
Energy Facility Site Evaluation Council  
NW Power and Conservation Council  
State Building Code Council  
Transportation, Department of (Clean Transportation)  
Utilities and Transportation Commission  
WSU Energy Office

**ISSUES**

Air Quality  
Clean Cars/Fuels  
Clean Energy Economy  
Climate Change/Climate Legislative & Executive Workgroup  
Coal  
Energy Efficiency  
Pacific Coast Collaborative  
Renewable Energy

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**AGENCIES**

TBD

**ISSUES**

TBD



**EDUCATION**

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**AGENCIES**

Apprenticeship Council  
Community & Technical Colleges, State Board for  
Employment Security Department  
Four-Year College & Universities  
Higher Education Facilities Authority  
Office of Superintendent of Public Instruction (Higher Ed)  
Student Achievement Council  
Washington Academy of Sciences  
Workforce Training & Education Board

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**ISSUES**

Apprenticeship Programs  
Career and Technical Education and Skills Centers  
Employment and Training Programs  
Financial Aid - Guaranteed Education Tuition  
Governor's STEM Innovation Alliance  
Postsecondary Education and Training  
Running Start  
Science, Technology, Engineering and Mathematics  
Skills Centers  
Workforce Investment Act  
Workforce Education and Training

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**AGENCIES**

Arts Commission  
Early Learning, Department of  
Eastern WA State Historical Society  
Education Opportunity Gap Oversight & Accountability  
Committee  
Ethnic Commissions  
Executive Ethics Board  
Human Rights Commission  
Interagency Committee of State Employed Women  
Judicial Conduct Commission  
K-20 Ed Network  
Office of Minority and Women's Business Enterprises  
Office of Superintendent of Public Instruction  
(Early Learning)  
Public Disclosure Commission  
Salaries for Elected Officials  
Secretary of State  
Social & Health Services, Department of  
(ORIA, Child Care (ESA))  
State Historical Society  
Thrive by Five

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**ISSUES**

Arts  
Child Care  
Civil Rights, Refugee and Immigrants  
DREAM Act  
Early Learning  
Elections  
ESA for Child Care  
Ethics  
Federal Family Engagement  
Head Start  
Historic Preservation  
Lifelong Learning  
Opportunity Gap  
Open Public Meetings  
School Safety, Student Health and Nutrition



**EDUCATION, CONT'D.**

**K-12 – SHARED WITH OTHER POLICY ADVISORS UNTIL JANUARY 1, 2018**

**AGENCIES**

Charter School Commission  
Education Research & Data Center  
Office of Superintendent of Public Instruction (K-12)  
Office of the Education Ombudsman  
ParaEducator Board  
Professional Educator Standards Board  
School Employees Benefits Board  
State Board of Education

**ISSUES**

Alternative Learning Experience  
Basic Ed  
Charter Schools  
College Bound  
Education Reform and Accountability  
Elementary and Secondary Education Act  
Online Learning  
Student Assessment  
Teacher, Principal Quality and Preparation



**GENERAL GOVERNMENT & PUBLIC SAFETY**

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**AGENCIES**

Administrative Hearings, Office of  
Auditor's Office  
Board for Volunteer Firefighters and Reserve Officers  
Consolidated Technology Services  
Enterprise Services, Department of  
Gambling Commission  
Horse Racing Commission  
Licensing, Department of  
Liquor Cannabis Board  
Lottery  
Office of Regulatory and Innovation Assistance  
WA Tech

**ISSUES**

Administrative Hearings  
Agency Rulemaking  
Cannabis  
Contracting/Procurement (State)  
Cybersecurity  
Drones  
FirstNet  
Gambling  
Horseracing  
Information Technology  
Licenses (Drivers, professional)  
Liquor  
Lottery  
Public Records  
Real ID

**PUBLIC SAFETY**

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**AGENCIES**

Administrative Office of the Courts  
Attorney General's Office  
Corrections, Department of  
Criminal Justice Training Commission  
Fire Marshall  
Forensic Investigation Council  
Indeterminate Sentencing Review Board  
Rehab. Administration (Juvenile Justice)  
Sentencing Guidelines Commission  
Social & Health Services, Department of  
    Office of Juvenile Justice (Juvenile Rehabilitation and  
    Office of Juvenile Justice)  
State Patrol  
Traffic Safety Commission  
Washington Partnership Council on Juvenile Justice

**ISSUES**

Border Security  
ByrneJAG Grant  
Courts  
Crime Victims  
Crime Lab/Toxicology Lab  
Criminal Law  
DNA  
Domestic Violence  
Drugs Enforcement  
Firearms  
Human Trafficking  
Immigration  
Juvenile Justice  
Law Enforcement Issues  
Public Defense  
Sex Offenders  
Sexual Assault



**GENERAL GOVERNMENT & PUBLIC SAFETY, CONT'D.**

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**AGENCIES**

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Consolidated Technology Services  
Early Learning, Department of  
Eastern WA State Historical Society  
Education Opportunity Gap Oversight & Accountability Committee  
Ethnic Commissions  
Executive Ethics Board  
Human Rights Commission  
Interagency Committee of State Employed Women  
Judicial Conduct Commission  
K-20 Ed Network  
Office of Administrative Hearings  
Office of Minority and Women's Business Enterprises  
Office of Superintendent of Public Instruction (Early Learning)  
Public Disclosure Commission  
Salaries for Elected Officials  
Secretary of State  
Social & Health Services, Department of (ORIA, Child Care (ESA))  
State Historical Society  
Thrive by Five

**ISSUES**

Arts  
Child Care  
Civil Rights, Refugee and Immigrants  
DREAM Act  
Early Learning  
Elections  
ESA for Child Care  
Ethics  
Federal Family Engagement  
Head Start  
Historic Preservation  
Lifelong Learning  
Opportunity Gap  
Open Public Meetings  
School Safety, Student Health and Nutrition

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**AGENCIES**

Commerce, Department of (Community Housing Services)  
Housing Finance Commission  
Washington Military Department  
Washington Military Alliance  
Emergency Management Division  
Social & Health Services, Department of (RA –Disabilities, Economic Services))  
Veterans Affairs, Department of  
WA Youth Academy

**ISSUES**

Aged, Blind & Disabled (Assists Victoria Cantore)  
Child Support & Child Welfare (Assists Victoria Cantore)  
Behavioral Health (Mental health and substance use)  
Homeless Issues  
Housing and Essential Needs  
Affordable Housing  
Military Affairs  
Emergency Management & Disasters  
Veterans  
WorkFirst/TANF (Assists Victoria Cantore)



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**AGENCIES**

Health Benefit Exchange, WA  
Board of Health  
Department of Health  
– Health Boards & Commissions  
Health Care Authority  
- Public Employees Benefit Board  
Insurance Commissioner, Office of  
Social & Health Services, Department of  
- Long term care  
- Developmental disabilities  
- Substance Use and Behavioral Health Integration (assists)

**ISSUES**

Administrative Simplification  
Agency Medical Directors Group (AMDG)  
Behavioral Health For Behavioral Health Integration and  
Substance Abuse  
Bree Collaborative, Health Technology and Other  
Evidence based Medicine Initiatives  
Certificate of Need  
Delivery System and Payment Reform  
Developmental/Physical Disabilities  
Evidence Based Medicine Initiatives  
Health Insurance  
Health Leadership Team (L&I, DOC)  
Healthiest Next Generation  
Health Professions and Systems Regulatory Issues  
Health Workforce  
Long Term Care and Aging  
Medicaid  
National Governors Association (NGA) Activities  
Operational Issues Related to State Health Care Payers  
Opioid Use Prevention  
Payer Initiatives  
PEBB and Employee Wellness (SmartHealth)  
Public Health  
Rural Health Care Reform (RHCs, FQHCs, CAH)  
Substance Use  
Suicide Prevention

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**AGENCIES**

Relating to behavioral health integration:  
Commerce (Housing)  
Health, Department of  
Health Care Authority  
Social & Health Services, Department of

**ISSUES**

Behavioral Health For Behavioral Health Integration –  
integrating substance use, physical and mental services  
Health System Reforms, including the Medicaid  
demonstration waiver as it relates to behavioral health  
integration.





**HEALTH, CONT'D.**

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**AGENCIES**

Relating to health reform:  
Health Benefit Exchange, WA  
Health Care Authority  
Social & Health Services, Department of

**ISSUES**

Health care reform and state and federal coordination related to implementation and improvement of Affordable Care Act.



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**AGENCIES**

Children, Youth & Families, Department of  
Deafness & Hearing Loss Family & Children  
Ombudsman, Office of  
Blue Ribbon Commission on Children, Youth, and  
Families  
School for the Blind  
School for the Deaf  
(Center for Childhood Deafness & Hearing Loss  
Services for the Blind, Department of  
Social & Health Services, Department of  
(except Aging, DD, JRA, OJJ)

**ISSUES**

Aged, Blind & Disabled  
Behavioral Health Integration  
(Physical, mental and substance use. Assists Jason McGill)  
Blind Services  
Child Support Enforcement  
Child Welfare  
Deaf, Services for the  
Developmental/Physical Disabilities  
ESA for Child Support and Child Care  
Food Stamps/Basic Food  
Homeless Issues (Youth)  
Housing  
Housing and Essential Needs  
Mental Health, including State Psychiatric Hospitals  
- Lead on policy development for mental health. Assists Rick  
Weaver on behavioral health operational work and Jason  
McGill on opioids and other substance use issues related to  
public health and Medicaid services.)  
Substance Abuse  
Vocational Rehabilitation  
WorkFirst/TANF  
Youth Homelessness

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Housing Finance Commission  
Washington Military Department  
Washington Military Alliance  
Emergency Management Division  
Social & Health Services, Department of  
(RA –Disabilities, Economic Services))  
Veterans Affairs, Department of  
WA Youth Academy

**ISSUES**

Aged, Blind & Disabled (Assists Victoria Cantore)  
Child Support & Child Welfare (Assists Victoria Cantore)  
Behavioral Health (Mental health and substance use)  
Homeless Issues  
Housing and Essential Needs  
Affordable Housing  
Military Affairs  
Emergency Management & Disasters  
Veterans  
WorkFirst/TANF (Assists Victoria Cantore)



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**AGENCIES**

Board of Industrial Insurance Appeals  
Financial Institutions, Department of  
Employment Security Department  
Enterprise Services, Department of  
Labor and Industries, Department of  
Office of the Human Resources  
Office of the Insurance Commissioner  
Public Employment Relations Commission  
Retirement Systems, Department of

**ISSUES**

Agricultural Labor Needs  
Collective Bargaining  
Consumer Lending  
Employment Standards  
Farmworker Issues  
Financial Institutions  
Human Resources  
Immigration  
Insurance  
Labor Relations  
Minimum Wage  
Paid Family and Medical Leave  
Paid Sick Leave  
Unemployment Insurance  
Wage and Hour Laws  
Workers Compensation  
Worker Health and Safety



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**AGENCIES**

Agriculture, Department of  
Commerce  
Ecology, Department of  
Fish and Wildlife, Department of  
Natural Resources, Department of  
Governor's Salmon Recovery Office  
Natural Resources, Board of  
Puget Sound Partnership  
Recreation and Conservation Funding Office  
Salmon Recovery Funding Board  
State Parks and Recreation Commission

**ISSUES**

Aquatic Invasive Species  
Columbia River BiOp  
Columbia River Treaty Coordination  
Co-management of Fisheries  
Conservation Taskforce  
Culverts Case  
Dams  
Fisheries Management  
Forest Management & Forest Practices  
Genetically Modified Organisms  
Habitat Work Schedule  
Marine Spatial Planning  
Mining  
Natural Heritage Program  
Natural Resource Management  
North of Falcon  
Rural Economic Development  
Salmon Recovery and Protection  
Species Recovery and management  
Sustainable Fishing, Hunting and Wildlife-related  
Recreation and Commercial Experiences  
Treaty Rights at Risk  
Tribal Hunting  
Tribal Treaty Rights  
Watchable Wildlife  
Water for Fish  
Wildfires  
Wildlife/Wolf Management  
Working Natural Lands

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**AGENCIES**

Ecology, Department of (Ocean acidification)  
Fish and Wildlife, Department of (Ocean acidification)  
Marine Resource Advisory Council  
Natural Resources, Department of (Ocean acidification)  
  
Coordinate with Federal Agencies & WA Congressional  
Delegation on Ocean Acidification

**ISSUES**

Climate-related Changing Ocean Conditions  
Implementation of Blue Ribbon Panel on Ocean  
Acidification Report  
International Alliance to Combat Ocean Acidification  
Ocean Acidification & Other Changing Ocean Conditions  
Impacting Shellfish, Fisheries, & Other Natural Resources  
Ocean Warming  
Pacific Coast Collaborative



**NATURAL RESOURCES & ENVIRONMENT, CONT'D.**

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**AGENCIES**

Agriculture, Department of  
Archaeology & Historic Preservation Department of  
Columbia River Gorge Commission  
Commerce, Department of  
Ecology, Department of  
Environmental and Land Use Hearings Office  
Health, Department of (Environmental Health Division)  
Pollution Liability Insurance Agency  
Puget Sound Partnership  
Washington Conservation Commission

**ISSUES**

Air Quality (Except climate)  
Chehalis River Flood Program  
Columbia River Water Supply  
Commodity Commissions  
Conservation Districts  
Drinking Water  
Derelict Vessels  
Drought Response  
Growth Management & Growth Management Act  
Hanford  
Irrigation  
Land Use  
Lower Columbia Estuary Partnership  
Puget Sound Recovery  
Shoreline Management  
Shellfish Management  
Spill Prevention and Response  
Toxics Clean Up & Reduction  
Waste (Solid, hazardous, radioactive, cleanup)  
Water Quality and Quantity  
Yakima River Integrated Water Plan  
Voluntary Stewardship Program



## OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

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### AGENCIES

Commerce  
Fish and Wildlife, Department of  
Natural Resources, Department of  
Recreation and Conservation Funding Office  
State Parks and Recreation Commission

### ISSUES

Business (Outdoor recreation)  
Employment (Outdoor recreation)  
Jobs (Outdoor recreation)  
Recreation (Outdoor recreation)  
Tourism (Outdoor recreation)  
Workforce Planning (Outdoor recreation)



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**AGENCIES**

Commerce, Department of  
 County Road Administration Board  
 Economic Development Finance Authority  
 Economic and Revenue Forecast Council  
 Freight Mobility Strategic Investment Board  
 Innovate Washington  
 Licensing, Department of  
 Office of the State Treasurer  
 Office of the Insurance Commissioner - Business  
 Revenue, Department of  
 State Investment Board  
 Transportation, Department of  
 Transportation Commission  
 Transportation Improvement Board  
 Transportation Investment Board  
 Utilities and Transportation Commission (EVs)

**ISSUES**

Aerospace  
 Advanced Manufacturing/Composites  
 Agricultural and Forestry Exports  
 Autonomous Vehicles  
 Aviation  
 Clean Technology  
 Digital Media and IT  
 Electric Vehicles  
 Ferries  
 Freight Mobility  
 International Trade and Investment  
 Licensing Fees  
 Life Science/Global Health  
 Maritime  
 Mega-projects  
 Military/Defense Sector  
 Multimodal (Transit, light rail, bikes, pedestrian)  
 Passenger Rail  
 Ports  
 Post-Disaster Economic Redevelopment  
 Strategic Reserve Fund  
 Transit Oriented Development  
 Transportation Revenue  
 Tolling  
 Urban Density

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**AGENCIES**

**ISSUES**



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**AGENCIES (federal affairs)**

Agriculture, Department of  
Attorney General, Office of the  
Commerce, Department of  
Conservation Commission  
Commissions on African American, Asian & Pacific-  
American, and Hispanic Affairs  
Ecology, Department of  
Enterprise Services, Department of  
Financial Institutions, Department of  
Financial Management, Office of  
Fish & Wildlife, Department of  
Historic Preservation, Department of  
Licensing, Department of  
Liquor & Cannabis Board  
Military Department (Emergency Management  
Division)  
Minority & Women Business Enterprises, Office of  
Natural Resources, Department of  
Parks & Recreation, Department of  
Puget Sound Partnership  
Recreation & Conservation Office  
Revenue, Department of  
Social & Health Services, Dept. of (Office of Refugee  
Resettlement)  
State Patrol  
Traffic Safety Commission  
Transportation, Department of  
Treasurer, Office of the  
Utilities and Transportation Commission

**ISSUES (federal affairs)**

Agriculture  
Climate and energy  
Economic development and key sectors  
Emergency management  
Environment, natural resources and species protection  
Hanford cleanup  
Immigration  
Infrastructure  
International Relations  
Marijuana legalization  
Puget Sound and salmon recovery  
Taxes  
Trade  
  
Membership in the National Governors Association  
(NGA), Western Governors Association (WGA), and  
other inter-state coalitions and partnerships





WASHINGTON, D.C. OFFICE – FEDERAL CONT'D.

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**AGENCIES (federal affairs)**

Arts Commission  
Children, Youth & Families, Department of  
Commerce, Department of (Housing)  
Community & Technical Colleges, State Board of  
Corrections, Department of  
Developmental Disabilities Council  
Disability Issues & Employment, Office of  
Early Learning, Department of  
Employment Security, Department of  
Health, Department of  
Health Care Authority  
Housing Finance Commission  
Indian Affairs, Governor's Office of  
Insurance Commissioner, Office of the  
Labor & Industries, Department of  
Military Department  
Retirement, Department of  
Secretary of State  
Social & Health Services, Department of  
Student Achievement Council  
Superintendent of Public Instruction, Office of the  
Technology Solutions, Department of  
Veterans' Affairs, Department of  
Workforce Training & Education Coordinating Board

**ISSUES (federal affairs)**

Child care and welfare  
Criminal Justice  
Cybersecurity  
Education  
Elections  
Defense and military  
Health care  
Housing  
Human services  
Tribal affairs  
Veterans  
Workforce development  
Working families