



STATE OF WASHINGTON  
OFFICE OF GOVERNOR JAY INSLEE

## GOVERNOR'S POLICY OFFICE STAFF & PORTFOLIOS

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## CLIMATE & ENERGY

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### AGENCIES

Commerce, Department of (State Energy Office)  
Energy Facility Site Evaluation Council  
NW Power and Conservation Council  
State Building Code Council  
Transportation, Department of (Clean  
Transportation – energy)  
Utilities & Transportation Commission  
WSU Energy Office

### ISSUES

America is All In (Energy)  
Clean Buildings  
Clean Electricity  
Clean Energy Economy  
Clean Energy Incentives  
Clean Transportation - Electrification, Mass Transit, and  
Electric Vehicle Infrastructure  
Energy and Environmental Justice  
Energy Efficiency  
Low Income Energy Assistance  
Pacific Coast Collaborative (Energy)  
Renewable Energy  
US Climate Alliance

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### AGENCIES

Commerce, Department of (clean energy workforce)  
Ecology, Department of (Climate, Clean Fuels)  
Transportation, Department of (Clean Transportation –  
Climate)  
Utilities & Transportation Commission

### ISSUES

America is All In (Climate)  
Air Quality (Climate)  
Clean Cars  
Clean Energy Workforce  
Clean Fuels Standard  
Clean Transportation Policies  
Climate and Environmental Justice  
Emissions Regulation and Carbon Pricing  
Fossil Fuel Carbon Emissions  
Pacific Coast Collaborative (Climate)  
US Climate Alliance (Climate)



## EDUCATION

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#### AGENCIES

Apprenticeship Council  
 Community & Technical Colleges, State Board for  
 Four-Year College & Universities  
 Higher Education Facilities Authority  
 Office of Superintendent of Public Instruction (Higher Ed)  
 Student Achievement Council  
 Washington Academy of Sciences  
 Workforce Training & Education Board

#### ISSUES

Apprenticeship Programs  
 Career and Technical Education and Skills Centers  
 Career Connect Washington  
 Career and Technical Education and Skills Centers  
 Coordination of Philanthropic State Support  
 Current workforce shortages  
 Employment and Training Programs  
 Financial Aid - Guaranteed Education Tuition  
 Governor's STEM Innovation Alliance  
 Independent Colleges of Washington  
 Poverty Reduction  
 Postsecondary Education and Training  
 Private Career Schools  
 Running Start  
 Science, Technology, Engineering and Mathematics  
 Washington State Opportunity Scholarship  
 Workforce Investment Education Board  
 Workforce Investment Act  
 Workforce Education and Training

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#### AGENCIES

Charter School Commission  
 Education Opportunity Gap Oversight & Accountability  
 Committee  
 Education Research & Data Center  
 Higher Education Institutions (College access/success)  
 Office of Superintendent of Public Instruction  
 Office of the Education Ombudsman  
 Para-Educator Board  
 Professional Educator Standards Board  
 School Employees Benefits Board  
 State Board for Community and Technical  
 Colleges (College access/success)  
 State Board of Education  
 WA Student Achievement Council (College access/success)

#### ISSUES

Alternative Learning Experience  
 Basic Ed  
 Charter Schools  
 College Access and Affordability  
 College Bound  
 Education Reform and Accountability  
 Elementary and Secondary Education Act  
 Online Learning  
 Opportunity Gap  
 School Safety, Student Health, and Nutrition  
 Student Assessment  
 Teacher, Principal Quality and Preparation



## GENERAL GOVERNMENT

### SHERI SAWYER – DEPUTY DIRECTOR OF POLICY AND OUTREACH

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#### AGENCIES

Administrative Hearings, Office of  
 Auditor's Office  
 Board for Volunteer Firefighters and Reserve Officers  
 Consolidated Technology Services  
 Enterprise Services, Department of  
 Financial Institutions, Department of  
 Gambling Commission  
 Horse Racing Commission  
 Licensing, Department of  
 Liquor Cannabis Board  
 Lottery  
 Office of Regulatory and Innovation Assistance  
 Office of Administrative Hearings  
 Veterans Affairs, Department of  
 WA Tech

#### ISSUES

Administrative Hearings  
 Agency Rulemaking  
 Banking  
 Cannabis  
 Contracting/Procurement (State)  
 Cybersecurity  
 Drones  
 FirstNet  
 Gambling  
 Horseracing  
 Information Technology  
 Licenses (Drivers, professional)  
 Liquor  
 Lottery  
 Open Public Meetings  
 Public Records  
 Real ID  
 Veterans

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#### AGENCIES

Arts Commission  
 Ethnic Commissions  
 Human Rights Commission  
 Interagency Committee of State Employed Women  
 LGBTQ Commission  
 Office of Equity  
 Office of Minority and Women's Business Enterprises  
 Salaries for Elected Officials  
 Secretary of State  
 State Historical Societies  
 Women's Commission

#### ISSUES

Campus Child Care Center  
 Census  
 Civil Rights  
 Diversity Equity & Inclusion  
 Dream Act  
 Elections  
 Equity  
 Ethics  
 Historic Preservation  
 Opportunity Gap  
 Refugees and Immigrants  
 Veteran's Issues  
 Voting Rights



# HEALTH

**MOLLY VORIS – SENIOR POLICY ADVISOR, PUBLIC HEALTH, AND HEALTH CARE**  
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**AGENCIES**

Health Benefit Exchange  
Health Care Authority  
Health, Department of  
Insurance Commissioner, Office of

**ISSUES**

All Payer Claims Database  
Bree Collaborative, Health Technology, and other  
Evidence-Based Medicine Initiatives  
Certificate of Need  
Health Care Delivery System  
Health Insurance  
Health Professions and Systems Regulatory Issues  
Health Care Workforce  
Medicaid and Medicaid Managed Care  
Payment Reforms  
PEBB, SEBB and Employee Wellness (SmartHealth)  
Prescription Drug Pricing and Transparency  
Public Health  
Public Option  
Reproductive Health  
Rural Health Care Reform (RHCs, FQHCs, CAH)  
Telemedicine  
Total Cost of Care

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**AGENCIES**

Health, Board of  
Health, Department of  
Public Health Advisory Board

**ISSUES**

Certificate of Need  
Communicable Disease  
COVID-19 Response  
Foundational Public Health Services  
Health Professions and Systems Regulatory Issues  
Local Public Health  
Prenatal and Perinatal Health  
Public Health  
Reproductive Health  
Vaping



## HEALTH... CONTINUED

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#### AGENCIES

Agencies as Related to Behavioral Health:

- Commerce (Housing)
- Health, Department of (Opioid Use & Prevention, Suicide Prevention, BH Licensing & Certification)
- Health Care Authority
- Social & Health Services, Department of

Social & Health Services, Department of

- Long Term Care and Aging
- Intellectual and Developmental Disabilities

#### ISSUES

- Basic Food Assistance Program (SNAP)
- Behavioral Health Facilities
- Behavioral Health Integration  
(Physical, mental and substance use)
- Behavioral Health Services, Treatment and Recovery
- Behavioral Health Workforce
- Children and Youth's Behavioral Health
- Community Behavioral Health Facilities Licensing and Certification
- Dementia Collaboration
- Developmental/Intellectual/Physical Disabilities
- Forensic Mental Health
- Involuntary Treatment Act
- Long Term Care and Aging
- Long Term Care – Trust Act
- Nursing Homes
- Opioid Use Prevention, Treatment and Recovery
- Peer Supports and Services
- Public Safety Review Panel
- Special Commitment Center
- State Psychiatric Hospitals
- Substance Use
- Suicide Prevention
- Trueblood Lawsuit and Settlement
- UW Behavioral Health Teaching Hospital
- WorkFirst/TANF

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#### AGENCIES (as related to 988 Hotline & Behavioral Health)

- Health Care Authority
- Health, Department of
- Insurance Commissioner, Office of
- Commerce, Dept. of
- Chief Information Officer, Office of
- Military Dept - Emergency Management Division

#### ISSUES

- Crisis Behavioral Health via HB 1477
  - Services
  - Workforce
  - Facilities
  - Credentialing/Licensure



## HUMAN SERVICES

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#### **AGENCIES**

Children, Youth & Families (DCYF), Department of Family & Children’s Ombuds, Office of Homeless Youth Prevention & Programs, Office of (Commerce)  
 K-20 Ed Network  
 Office of Superintendent of Public Instruction (Early Learning)  
 Social & Health Services, Department of  
 - Including ORIA, Child Care (ESA)

#### **ISSUES**

Child Care and Youth Development  
 Child Support  
 Child and Family Well-being  
 Foster and Kinship Care  
 Early Learning and Preschool  
 Federal Family Engagement  
 Early Childhood Education & Assistance Program  
 Home Visiting  
 Homeless Issues (Youth and Young Adult)  
 Juvenile Rehabilitation & Office of Juvenile Justice  
 Prevention Services  
 Vocational Rehabilitation

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#### **AGENCIES**

Commerce, Department of (Housing & Sheltering Services)  
 Commerce, Department of (Community Housing Services)  
 Housing Finance Commission  
 Social & Health Services, Department of  
 (RA –Disabilities, Economic Services)

#### **ISSUES**

Affordable Housing  
 Aged, Blind & Disabled  
 Drought Response  
 Homeless Issues  
 Homelessness  
 Affordable Housing  
 Sheltering Programs





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**AGENCIES**

Commerce, Department of (Export promotion & business recruitment)  
Agriculture, Department of

**ISSUES**

Barriers to U.S. Exports  
Federal & State Trade Legislation  
Indo-Pacific Economic Framework  
International Business Recruitments  
International Export Promotion  
State and Local Government Advisory Committee to US Trade Representative  
Trade Agreements, including US-United Kingdom, US-Kenya, US-China Phase One Agreement  
United States-Mexico-Canada Agreement (USMCA)  
US-EU Trade and Technology Council  
World Trade Organization

## LABOR

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**AGENCIES**

Employment Security Department  
Human Resources, Office of  
Industrial Insurance Appeals, Board of  
Labor and Industries, Department of  
Public Employment Relations Commission

**ISSUES**

Agricultural Labor Needs  
Collective Bargaining  
Employment Standards  
Farmworker Issues  
Human Resources  
Immigration  
Insurance  
Labor Relations  
Minimum Wage  
Paid Family and Medical Leave  
Paid Sick Leave  
Unemployment Insurance  
Wage and Hour Laws  
Workers Compensation  
Worker Health and Safety



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### AGENCIES

Agriculture, Department of  
Fish and Wildlife, Department of  
Governor's Salmon Recovery Office  
Natural Resources, Department of (Salmon)  
Puget Sound Partnership  
Recreation and Conservation Funding Office (Salmon)  
Salmon Recovery Funding Board  
Washington State Conservation Commission

### ISSUES

Aquatic Invasive Species  
Columbia River BiOp  
Columbia River Treaty Coordination  
Co-management of Fisheries  
Commodity Commissions  
Conservation Districts  
Culverts Case  
Dams (Salmon)  
Endangered Species  
Fisheries Management  
Forest Management & Forest Practices  
Genetically Modified Organisms  
Habitat Work Schedule  
Irrigation  
Natural Heritage Program  
Natural Resource Management  
North of Falcon  
Orca Recovery  
Puget Sound Recovery  
Salmon Recovery and Protection  
Treaty Rights at Risk  
Tribal Hunting  
Tribal Water Rights  
Voluntary Stewardship Program  
Wildlife Conservation  
Wildlife/Wolf Management  
Working Natural Lands



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#### AGENCIES

Ecology, Department of  
Health, Department of (Environmental Health Division)  
Pollution Liability Insurance Agency

#### Other Agencies as related to Ocean Health:

- Agriculture, Department of
- Alliance to Combat Ocean Acidification
- Commerce, Department of
- Ecology, Department of (Ocean Acidification)
- Fish and Wildlife, Department of
- Health, Department of
- Marine Resource Advisory Council
- Natural Resources, Department of
- Puget Sound Partnership
- State Parks
- UW Washington Ocean Acidification Center
- UW Washington Sea Grant
- Washington Coastal Marine Advisory Council

#### ISSUES

401 Certification/Major Project Siting  
Air Quality  
Chehalis Basin  
Columbia River Water Supply  
Derelict Vessels  
Drinking Water  
Environmental Assessment  
Hazardous Waste & Toxics Reduction  
Mining Permits  
Oil spill response  
Ocean Acidification (And other climate-related effects on ocean)  
Ocean Health  
Pacific Coast Collaborative  
Marine Spatial Planning  
Nuclear Waste Program (Hanford)  
Shellfish Management  
Shoreline Management Act  
Skagit Water Resources  
Solid Waste Management  
Toxics – Cleanup & Reduction  
Toxics – Safe Products  
Waste (Clean up)  
Water Quality  
Water Resources  
Willapa Shellfish  
Yakima River Integrated Water Plan



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### AGENCIES

Administrative Office of the Courts  
Attorney General, Office of the  
Corrections, Department of  
Criminal Justice Training Commission  
Emergency Management Division  
Fire Marshall  
Forensic Investigation Council  
Indeterminate Sentencing Review Board  
Judicial Conduct Commission  
Sentencing Guidelines Commission  
State Patrol  
Emergency Management Division  
Washington Military Department  
Washington Military Alliance  
Washington Partnership Council on Juvenile Justice  
Washington Youth Academy

### ISSUES

Byrne JAG Grant  
Courts  
Crime Victims  
Crime Lab/Toxicology Lab  
Criminal Law/Criminal Offenses  
Domestic Violence  
Emergency Management & Disasters  
Firearms  
Human Trafficking  
Juvenile Justice  
Law Enforcement  
Military Affairs  
Public Defense  
Radiological Emergencies  
Wildfires



## OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

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### AGENCIES

Archaeology & Historic Preservation Department of  
Commerce, Department of (Recreation & Economic  
Development)  
Columbia River Gorge Commission  
Fish and Wildlife, Department of (Recreation,  
Fishing & Hunting)  
Natural Resources, Department of (Recreation)  
Recreation and Conservation Office (Recreation)  
State Parks and Recreation Commission  
Transportation, Department of (Bike, Ped and Active  
Transportation)  
Traffic Safety Commission (Bike, Ped)

### ISSUES

Bicycle and Pedestrian Safety  
Boating & Camping  
Discover Pass  
Economic Development and Small Business  
Indoor Recreation and Fitness  
Local parks and recreation  
Motorsports  
No Child Left Inside grants  
Outdoor Environmental Education  
Public Land and Conservation Land Access  
Recreation Benefits  
Recreation Economy  
Recreation and Recreation Planning  
Recreation Workforce Planning  
Sports and Athletics Youth, K-12, Adult Recreation,  
Higher Ed & Professional Sustainable Fishing,  
Hunting and Wildlife-related  
Sustainable Fishing, Hunting and Wildlife-related  
Recreation and Commercial Experiences  
Tabletop Gaming & Electronic Gaming (Non-Gambling)  
Tourism  
Veteran's Conservation Corp  
Washington Wildlife and Recreation Program Grants  
Watchable Wildlife



## TRANSPORTATION & ECONOMIC DEVELOPMENT

### DEBBIE DRIVER – SENIOR POLICY ADVISOR, TRANSPORTATION

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#### AGENCIES

County Road Administration Board  
 Freight Mobility Strategic Investment Board  
 Licensing, Department of (Fees)  
 Pilotage Commissioners, Board of  
 Traffic Safety Commission  
 Transportation, Department of  
 Transportation Commission  
 Transportation Improvement Board

#### ISSUES

Autonomous Vehicles  
 Aviation Service  
 Clean transportation programs  
 Ferry & Vehicle Electrification  
 Freight Mobility  
 Licensing Fees  
 Multimodal (Transit, light rail, bikes, pedestrian)  
 Passenger Rail  
 Ports  
 Transit Oriented Development  
 Transportation Revenue  
 Transportation Priorities and Budget  
 Transportation technology innovation  
 Tolling  
 Fish Passage Barrier Removal  
 Ultra-High-Speed Rail  
 Vehicle Tabs

### JOHN FLANAGAN – SENIOR POLICY ADVISOR, ECONOMIC DEVELOPMENT & GENERAL GOVERNMENT

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#### AGENCIES

Community Economic Revitalization Board (CERB)  
 Commerce, Department of  
 Environmental & Land Use Hearings Office  
 Growth Management Hearings Board  
 Public Disclosure Commission  
 Statewide Broadband Office  
 Utilities & Transportation Commission (Telecommunications)  
 Economic and Revenue Forecast Council  
 Economic Development Finance Authority  
 Office of the Insurance Commissioner (Business)  
 Office of the State Treasurer  
 Retirement Systems, Department of  
 Revenue, Department of  
 Services for the Blind, Department of Washington  
 State Center for Deaf and Hard of Hearing Youth (CDHY)  
 State Investment Board  
 Washington State School for the Blind (WSSB)

#### ISSUES

Broadband  
 Aerospace Sector  
 Advanced Manufacturing/Composites  
 Business Recruitment, Retention and Expansion  
 Campaign Finance  
 Digital Media and IT Sector  
 Digital Equity and Inclusion  
 Growth Management  
 Housing Tax Incentives  
 International Trade and Investment  
 Land Use & Planning  
 Life Science/Global Health Sector  
 Maritime Sector  
 Military/Defense Sector  
 Post-Disaster Economic Redevelopment  
 Rural Economic Development  
 Services for the Deaf & Hard of Hearing  
 Services for the Blind and Visually Impaired  
 Strategic Reserve Fund  
 Telecommunications



## WASHINGTON D.C. OFFICE – FEDERAL

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#### AGENCIES

Agriculture, Department of  
 Attorney General, Office of the  
 Blind, School and Services for the  
 Children, Youth & Families, Department of  
 Commissions on African American, Asian &  
 Pacific-American, and Hispanic Affairs  
 Community & Technical Colleges, State Board of  
 Conservation Commission  
 Developmental Disabilities Council  
 Disability Issues & Employment, Office of  
 Enterprise Services, Department of  
 Financial Management, Office of  
 Fish & Wildlife, Department of  
 Health, Department of  
 Health Care Authority  
 Indian Affairs, Governor's Office of  
 Insurance Commissioner, Office of the  
 LGBTQ and Women's Commissions  
 Liquor & Cannabis Board  
 Minority & Women Business Enterprises, Office of  
 Natural Resources, Department of  
 Parks & Recreation, Department of  
 Recreation & Conservation Office  
 Social & Health Services, Department of  
 Student Achievement Council  
 Superintendent of Public Instruction, Office of the  
 Traffic Safety Commission  
 Transportation, Department of  
 Workforce Training & Education Coordinating Board

#### ISSUES (Federal Affairs)

Agriculture  
 Census and Redistricting  
 Child Care and Child Welfare  
 Civil Rights  
 COVID-19 Testing and Vaccines  
 Criminal Justice  
 Disability Issues  
 Education and Early Learning  
 Emergency Management  
 Health Care  
 Housing  
 Human Services  
 Immigration  
 Marijuana Legalization  
 Tribal Affairs  
 Workforce Development (shared)

#### KEY ECONOMIC SECTORS (Federal Affairs)

Agriculture  
 Life Sciences/Global Health

Membership in the National Governors Association (NGA),  
 Western Governors Association (WGA)  
 and other inter-state coalitions

### TBD – DEPUTY DIRECTOR, FEDERAL & INTER-STATE AFFAIR

AGENCIES (Federal Affairs)

ISSUES (Federal Affairs)