



STATE OF WASHINGTON
OFFICE OF GOVERNOR JAY INSLEE

GOVERNOR'S POLICY OFFICE STAFF & PORTFOLIOS

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CLIMATE

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AGENCIES

Commerce, Department of (clean energy workforce)
Ecology, Department of (Climate, Clean Fuels)
Transportation, Department of (Clean Transportation – Climate)
Utilities & Transportation Commission

ISSUES

America is All In (Climate)
Air Quality (Climate)
Clean Cars
Clean Energy Workforce
Clean Fuels Standard
Clean Transportation Policies
Climate and Environmental Justice
Emissions Regulation and Carbon Pricing
Fossil Fuel Carbon Emissions
Pacific Coast Collaborative (Climate)
US Climate Alliance (Climate)

ENERGY

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AGENCIES

Commerce, Department of (State Energy Office)
Energy Facility Site Evaluation Council
NW Power and Conservation Council
State Building Code Council
Transportation, Department of (Clean Transportation – energy)
Utilities & Transportation Commission
WSU Energy Office

ISSUES

America is All In (Energy)
Clean Buildings
Clean Electricity
Clean Energy Economy
Clean Energy Incentives
Clean Transportation - Electrification, Mass Transit, and Electric Vehicle Infrastructure
Energy and Environmental Justice
Energy Efficiency
Low Income Energy Assistance
Pacific Coast Collaborative (Energy)
Renewable Energy
US Climate Alliance



EDUCATION

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AGENCIES

Apprenticeship Council
 Community & Technical Colleges, State Board for
 Four-Year College & Universities
 Higher Education Facilities Authority
 Office of Superintendent of Public Instruction (Higher Ed)
 Student Achievement Council
 Washington Academy of Sciences
 Workforce Training & Education Board

ISSUES

Apprenticeship Programs
 Career and Technical Education and Skills Centers
 Career Connect Washington
 Career and Technical Education and Skills Centers
 Coordination of Philanthropic State Support
 Current workforce shortages
 Employment and Training Programs
 Financial Aid - Guaranteed Education Tuition
 Governor's STEM Innovation Alliance
 Independent Colleges of Washington
 Poverty Reduction
 Postsecondary Education and Training
 Private Career Schools
 Running Start
 Science, Technology, Engineering and Mathematics
 Washington State Opportunity Scholarship
 Workforce Investment Education Board
 Workforce Investment Act
 Workforce Education and Training

MADDY THOMPSON – SENIOR POLICY ADVISOR, EDUCATION & COLLEGE ACCESS

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AGENCIES

Charter School Commission
 Education Opportunity Gap Oversight & Accountability
 Committee
 Education Research & Data Center
 Higher Education Institutions (College access/success)
 Office of Superintendent of Public Instruction
 Office of the Education Ombudsman
 Para-Educator Board
 Professional Educator Standards Board
 School Employees Benefits Board
 State Board for Community and Technical
 Colleges (College access/success)
 State Board of Education
 WA Student Achievement Council (College access/success)

ISSUES

Alternative Learning Experience
 Basic Ed
 Charter Schools
 College Access and Affordability
 College Bound
 Education Reform and Accountability
 Elementary and Secondary Education Act
 Online Learning
 Opportunity Gap
 School Safety, Student Health, and Nutrition
 Student Assessment
 Teacher, Principal Quality and Preparation



GENERAL GOVERNMENT

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AGENCIES

Administrative Hearings, Office of
Auditor's Office
Board for Volunteer Firefighters and Reserve Officers
Consolidated Technology Services
Economic and Revenue Forecast Council
Economic Development Finance Authority
Enterprise Services, Department of
Financial Institutions, Department of
Gambling Commission
Horse Racing Commission
Licensing, Department of
Liquor Cannabis Board
Lottery
Public Disclosure Commission
Regulatory and Innovation Assistance, Office of
Revenue, Department of
State Investment Board
State Treasurer, Office of the
Statewide Broadband Office
Utilities & Transportation Commission (Telecommunications)
Veterans Affairs, Department of
WA Tech

ISSUES

Administrative Hearings
Agency Rulemaking
Banking
Broadband
Campaign Finance
Cannabis
Contracting/Procurement (State)
Cybersecurity
Digital Media and IT Sector
Digital Equity and Inclusion
Drones
FirstNet
Gambling
Horseracing
Information Technology
Licenses (Drivers, professional)
Liquor
Lottery
Open Public Meetings
Public Records
Real ID
Strategic Reserve Fund
Telecommunications
Veterans



HEALTH

MOLLY VORIS – SENIOR POLICY ADVISOR, PUBLIC HEALTH, AND HEALTH CARE
– SPECIAL ASSISTANT TO THE CHIEF OF STAFF & DEPUTY CHIEF OF STAFF

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AGENCIES

Health Benefit Exchange
Health Care Authority
Health, Department of
Insurance Commissioner, Office of

ISSUES

All Payer Claims Database
Bree Collaborative, Health Technology, and other
Evidence-Based Medicine Initiatives
Certificate of Need
Health Care Delivery System
Health Insurance
Health Professions and Systems Regulatory Issues
Health Care Workforce
Medicaid and Medicaid Managed Care
Payment Reforms
PEBB, SEBB and Employee Wellness (SmartHealth)
Prescription Drug Pricing and Transparency
Public Health
Public Option
Reproductive Health
Rural Health Care Reform (RHCs, FQHCs, CAH)
Telemedicine
Total Cost of Care

SAMANTHA PSKOWSKI – POLICY ADVISOR FOR PUBLIC HEALTH

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AGENCIES

Health, Board of
Health, Department of
Public Health Advisory Board

ISSUES

Certificate of Need
Communicable Disease
COVID-19 Response
Foundational Public Health Services
Health Professions and Systems Regulatory Issues
Life Science/Global Health Sector
Local Public Health
Prenatal and Perinatal Health
Public Health
Reproductive Health
Vaping



HEALTH... CONTINUED

AMBER LEADERS – SENIOR POLICY ADVISOR, BEHAVIORAL HEALTH, AGING AND DISABILITY

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AGENCIES

Agencies as Related to Behavioral Health:

- Commerce (Housing)
- Health, Department of (Opioid Use & Prevention, Suicide Prevention, BH Licensing & Certification)
- Health Care Authority
- Social & Health Services, Department of

Social & Health Services, Department of

- Long Term Care and Aging
- Intellectual and Developmental Disabilities

ISSUES

- Basic Food Assistance Program (SNAP)
- Behavioral Health Facilities
- Behavioral Health Integration
(Physical, mental and substance use)
- Behavioral Health Services, Treatment and Recovery
- Behavioral Health Workforce
- Children and Youth's Behavioral Health
- Community Behavioral Health Facilities Licensing and Certification
- Dementia Collaboration
- Developmental/Intellectual/Physical Disabilities
- Forensic Mental Health
- Involuntary Treatment Act
- Long Term Care and Aging
- Long Term Care – Trust Act
- Nursing Homes
- Opioid Use Prevention, Treatment and Recovery
- Peer Supports and Services
- Public Safety Review Panel
- Special Commitment Center
- State Psychiatric Hospitals
- Substance Use
- Suicide Prevention
- Trueblood Lawsuit and Settlement
- UW Behavioral Health Teaching Hospital
- WorkFirst/TANF

TBD – 988 HOTLINE & BEHAVIORAL HEALTH CRISIS SYSTEM COORDINATOR

*** In the interim, please contact Sheri.Sawyer@gov.wa.gov or executive assistant Velma.Villegas@gov.wa.gov*

AGENCIES (as related to 988 Hotline & Behavioral Health)

- Health Care Authority
- Health, Department of
- Insurance Commissioner, Office of
- Commerce, Dept. of
- Chief Information Officer, Office of
- Military Dept - Emergency Management Division

ISSUES

- Crisis Behavioral Health via HB 1477
 - Services
 - Workforce
 - Facilities
 - Credentialing/Licensure



HUMAN SERVICES

SYDNEY FORRESTER – SENIOR POLICY ADVISOR, Human Services

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AGENCIES

Children, Youth & Families (DCYF), Department of
Family & Children's Ombuds, Office of
Homeless Youth Prevention & Programs, Office of
(Commerce)
K-20 Ed Network
Office of Superintendent of Public Instruction
(Early Learning)
Social & Health Services, Department of
- Including ORIA, Child Care (ESA)

ISSUES

Child Care and Youth Development
Child Support
Child and Family Well-being
Foster and Kinship Care
Early Learning and Preschool
Federal Family Engagement
Early Childhood Education & Assistance Program
Home Visiting
Homeless Issues (Youth and Young Adult)
Juvenile Rehabilitation & Office of Juvenile Justice
Prevention Services
Vocational Rehabilitation

NOHA MAHGOUB – SENIOR POLICY ADVISOR, HOUSING & HOMELESSNESS

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AGENCIES

Commerce, Department of (Housing & Sheltering Services)
Commerce, Department of (Community Housing Services)
Housing Finance Commission
Social & Health Services, Department of
(RA –Disabilities, Economic Services)

ISSUES

Affordable Housing
Aged, Blind & Disabled
Drought Response
Homeless Issues
Homelessness
Housing Tax Incentives
Affordable Housing
Sheltering Programs



HUMAN SERVICES... CONTINUED

DONTAE PAYNE – SENIOR POLICY ADVISOR FOR CIVIL RIGHTS, RACIAL JUSTICE & ELECTIONS

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AGENCIES

Arts Commission
 Ethnic Commissions
 Human Rights Commission
 Interagency Committee of State Employed Women
 LGBTQ Commission
 Office of Equity
 Office of Minority and Women's Business Enterprises
 Productivity Board
 Salaries for Elected Officials
 Secretary of State
 Services for the Blind, Department of Washington
 State Center for Deaf and Hard of Hearing Youth (CDHY)
 State Historical Societies
 Washington State School for the Blind (WSSB)
 Women's Commission

ISSUES

Campus Child Care Center
 Census
 Civil Rights
 Diversity Equity & Inclusion
 Dream Act
 Elections
 Equity
 Ethics
 Historic Preservation
 Opportunity Gap
 Refugees and Immigrants
 Services for the Deaf & Hard of Hearing
 Services for the Blind and Visually Impaired
 Veteran's Issues
 Voting Rights

INTERNATIONAL TRADE POLICY

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AGENCIES

Commerce, Department of (Export promotion &
 business recruitment)
 Agriculture, Department of

ISSUES

Barriers to U.S. Exports
 Federal & State Trade Legislation
 Indo-Pacific Economic Framework
 International Business Recruitments
 International Export Promotion
 International Trade and Investment
 State and Local Government Advisory Committee
 to US Trade Representative
 Trade Agreements, including US-United Kingdom, US-Kenya,
 US-China Phase One Agreement
 United States-Mexico-Canada Agreement (USMCA)
 US-EU Trade and Technology Council
 World Trade Organization



LABOR

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AGENCIES

Employment Security Department
Human Resources, Office of
Industrial Insurance Appeals, Board of
Labor and Industries, Department of
Public Employment Relations Commission
Retirement Systems, Department of

ISSUES

Agricultural Labor Needs
Collective Bargaining
Employment Standards
Farmworker Issues
Human Resources
Immigration
Insurance
Labor Relations
Minimum Wage
Paid Family and Medical Leave
Paid Sick Leave
Unemployment Insurance
Wage and Hour Laws
Workers Compensation
Worker Health and Safety



NATURAL RESOURCES & ENVIRONMENT

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AGENCIES

- Agriculture, Department of
- Fish and Wildlife, Department of
- Governor's Salmon Recovery Office
- Natural Resources, Department of (Salmon)
- Puget Sound Partnership
- Recreation and Conservation Funding Office (Salmon)
- Salmon Recovery Funding Board
- Washington State Conservation Commission

ISSUES

- Aquatic Invasive Species
- Columbia River BiOp
- Columbia River Treaty Coordination
- Co-management of Fisheries
- Commodity Commissions
- Conservation Districts
- Culverts Case
- Dams (Salmon)
- Endangered Species
- Fisheries Management
- Forest Management & Forest Practices
- Genetically Modified Organisms
- Habitat Work Schedule
- Irrigation
- Natural Heritage Program
- Natural Resource Management
- North of Falcon
- Orca Recovery
- Puget Sound Recovery
- Salmon Recovery and Protection
- Treaty Rights at Risk
- Tribal Hunting
- Tribal Water Rights
- Voluntary Stewardship Program
- Wildlife Conservation
- Wildlife/Wolf Management
- Working Natural Lands



NATURAL RESOURCES & ENVIRONMENT... CONTINUED

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AGENCIES

Ecology, Department of
Health, Department of (Environmental Health Division)
Pollution Liability Insurance Agency

Other Agencies as related to Ocean Health:

- Agriculture, Department of
- Alliance to Combat Ocean Acidification
- Commerce, Department of
- Ecology, Department of (Ocean Acidification)
- Fish and Wildlife, Department of
- Health, Department of
- Marine Resource Advisory Council
- Natural Resources, Department of
- Puget Sound Partnership
- State Parks
- UW Washington Ocean Acidification Center
- UW Washington Sea Grant
- Washington Coastal Marine Advisory Council

ISSUES

401 Certification/Major Project Siting
Air Quality
Chehalis Basin
Columbia River Water Supply
Derelict Vessels
Drinking Water
Environmental Assessment
Hazardous Waste & Toxics Reduction
Mining Permits
Oil spill response
Ocean Acidification (And other climate-related effects on ocean)
Ocean Health
Pacific Coast Collaborative
Marine Spatial Planning
Nuclear Waste Program (Hanford)
Shellfish Management
Shoreline Management Act
Skagit Water Resources
Solid Waste Management
Toxics – Cleanup & Reduction
Toxics – Safe Products
Waste (Clean up)
Water Quality
Water Resources
Willapa Shellfish
Yakima River Integrated Water Plan



PUBLIC SAFETY

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AGENCIES

Administrative Office of the Courts
Attorney General, Office of the
Corrections, Department of
Criminal Justice Training Commission
Emergency Management Division
Fire Marshall
Forensic Investigation Council
Indeterminate Sentencing Review Board
Judicial Conduct Commission
Sentencing Guidelines Commission
State Patrol
Emergency Management Division
Washington Military Department
Washington Military Alliance
Washington Partnership Council on Juvenile Justice
Washington Youth Academy

ISSUES

Byrne JAG Grant
Courts
Crime Victims
Crime Lab/Toxicology Lab
Criminal Law/Criminal Offenses
Domestic Violence
Emergency Management & Disasters
Firearms
Human Trafficking
Juvenile Justice
Law Enforcement
Military Affairs
Military/Defense Sector
Public Defense
Radiological Emergencies
Wildfires



OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

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AGENCIES

Archaeology & Historic Preservation Department of
Commerce, Department of (Recreation, Economic
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Commerce, Department of – ALL or certain topics??
Community Economic Revitalization Board (CERB)
Columbia River Gorge Commission
Environmental & Land Use Hearings Office
Fish and Wildlife, Department of (Recreation,
Fishing & Hunting)
Growth Management Hearings Board
Natural Resources, Department of (Recreation)
Office of the Insurance Commissioner (Business)
Recreation and Conservation Office (Recreation)
State Parks and Recreation Commission
Transportation, Department of (Bike, Ped and Active
Transportation)
Traffic Safety Commission (Bike, Ped)

ISSUES

Aerospace Sector
Advanced Manufacturing/Composites
Bicycle and Pedestrian Safety
Boating & Camping
Business Recruitment, Retention and Expansion
Discover Pass
Economic Development and Small Business
Growth Management
Indoor Recreation and Fitness
Land Use & Planning
Local parks and recreation
Maritime Sector
Motorsports
No Child Left Inside grants
Outdoor Environmental Education
Post-Disaster Economic Redevelopment
Rural Economic Development
Public Land and Conservation Land Access
Recreation Benefits
Recreation Economy
Recreation and Recreation Planning
Recreation Workforce Planning
Sports and Athletics Youth, K-12, Adult Recreation,
Higher Ed & Professional Sustainable Fishing,
Hunting and Wildlife-related
Sustainable Fishing, Hunting and Wildlife-related
Recreation and Commercial Experiences
Tabletop Gaming & Electronic Gaming (Non-Gambling)
Tourism
Veteran's Conservation Corp
Washington Wildlife and Recreation Program Grants
Watchable Wildlife



TRANSPORTATION

DEBBIE DRIVER – SENIOR POLICY ADVISOR, TRANSPORTATION

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AGENCIES

County Road Administration Board
Freight Mobility Strategic Investment Board
Licensing, Department of (Fees)
Pilotage Commissioners, Board of
Traffic Safety Commission
Transportation, Department of
Transportation Commission
Transportation Improvement Board

ISSUES

Autonomous Vehicles
Aviation Service
Clean transportation programs
Ferry & Vehicle Electrification
Freight Mobility
Licensing Fees
Multimodal (Transit, light rail, bikes, pedestrian)
Passenger Rail
Ports
Transit Oriented Development
Transportation Revenue
Transportation Priorities and Budget
Transportation technology innovation
Tolling
Fish Passage Barrier Removal
Ultra-High-Speed Rail
Vehicle Tabs



WASHINGTON D.C. OFFICE – FEDERAL

MORGAN WILSON – DIRECTOR, FEDERAL & INTER-STATE AFFAIRS

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AGENCIES

Agriculture, Department of
 Attorney General, Office of the
 Blind, School and Services for the
 Children, Youth & Families, Department of
 Commissions on African American, Asian &
 Pacific-American, and Hispanic Affairs
 Community & Technical Colleges, State Board of
 Conservation Commission
 Developmental Disabilities Council
 Disability Issues & Employment, Office of
 Enterprise Services, Department of
 Financial Management, Office of
 Fish & Wildlife, Department of
 Health, Department of
 Health Care Authority
 Indian Affairs, Governor's Office of
 Insurance Commissioner, Office of the
 LGBTQ and Women's Commissions
 Liquor & Cannabis Board
 Minority & Women Business Enterprises, Office of
 Natural Resources, Department of
 Parks & Recreation, Department of
 Recreation & Conservation Office
 Social & Health Services, Department of
 Student Achievement Council
 Superintendent of Public Instruction, Office of the
 Traffic Safety Commission
 Transportation, Department of
 Workforce Training & Education Coordinating Board

ISSUES (Federal Affairs)

Agriculture
 Census and Redistricting
 Child Care and Child Welfare
 Civil Rights
 COVID-19 Testing and Vaccines
 Criminal Justice
 Disability Issues
 Education and Early Learning
 Emergency Management
 Health Care
 Housing
 Human Services
 Immigration
 Marijuana Legalization
 Tribal Affairs
 Workforce Development (shared)

KEY ECONOMIC SECTORS (Federal Affairs)

Agriculture
 Life Sciences/Global Health

 Membership in the National Governors Association (NGA),
 Western Governors Association (WGA)
 and other inter-state coalitions



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AGENCIES

- Arts Commission
- Agriculture, Department of
- Attorney General, Office of the
- Commerce, Department of
- Commission on African American, Asian & Pacific-American, and Hispanic Affairs
- Conservation Commission
- Ecology, Department of
- Emergency Management Division
- Employment Security, Department of
- Financial Institutions, Department of
- Fish & Wildlife, Department of
- Historic Preservation, Department of
- Indian Affairs, Governor's Office of
- Labor & Industries, Department of
- Liquor & Cannabis Board
- LGBTQ and Women's Commission
- Natural Resources, Department of
- Military Department
- Parks & Recreation, Department of
- Recreation & Conservation Office
- Revenue, Department of
- Student Achievement Council
- Traffic Safety Commission
- Transportation, Department of
- Utilities and Transportation Commission
- Workforce Training & Education Coordinating Board
- Washington Technology Solutions

ISSUES (Federal Affairs)

- Census and Redistricting
- Civil Rights
- Criminal Justice
- Emergency Management
- Elections
- Environmental/Resources and Public Lands
- Gun Safety
- Handford Cleanup
- International Relations
- Labor
- Immigration
- Marijuana Legalization
- Puget Sound Salmond and Orca Recovery
- Tribal Affairs
- Trade
- Transportation/Infrastructure
- Veterans
- Workforce Development

KEY ECONOMIC SECTORS

- Aerospace
- Clean Technology
- Forest Products
- Maritime
- Military and Defense