



STATE OF WASHINGTON
OFFICE OF GOVERNOR JAY INSLEE

GOVERNOR'S POLICY OFFICE STAFF & PORTFOLIOS

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STAFF

Robert Duff – Executive Director of Policy and Outreach	360.688-3340	robert.duff@gov.wa.gov
Sheri Sawyer – Deputy Director of Policy and Outreach	360.480.9321	sheri.sawyer@gov.wa.gov
Velma Villegas - Executive Assistant	360.902.7536	velma.villegas@gov.wa.gov

POLICY ADVISORS

Amber Leaders – Behavioral Health, Aging & Disability	360.867.8547	amber.leadings@gov.wa.gov
Anna Lising – Energy	360.870.8671	anna.lising@gov.wa.gov
Barbara Serrano – Public Safety	360.810.1197	barbara.serrano@gov.wa.gov
Becky Kelley – Climate	360.688.8149	becky.kelley@gov.wa.gov
Debbie Driver – Transportation	360.870.4712	debbie.driver@gov.wa.gov
Dontae Payne – Civil Rights & Racial Justice	564.669.0217	dontae.payne@gov.wa.gov
Carrie Sessions – Environment & Water	253.290.1126	carrie.sessions@gov.wa.gov
John Aultman – Higher Ed & Workforce Development	360.810.0118	john.aultman@gov.wa.gov
Jon Snyder – Outdoor Recreation & Economic Development	360.584.3804	jon.snyder@gov.wa.gov
Ruth Musgrave – Natural Resources	360-522-6031	ruth.musgrave@gov.wa.gov
Maddy Thompson – Education & College Access	360.902.0643	maddy.thompson@gov.wa.gov
Molly Voris – Public Health, Health Care & COVID Health Response	360-764.0214	molly.voris@gov.wa.gov
Noha Mahgoub – Housing & Homelessness	360.485.7084	noha.mahgoub@gov.wa.gov
Robert Hamilton – International Trade Policy	253.365.8226	robert.hamilton@gov.wa.gov
Samantha Pskowski – Public Health	564.669.0705	samantha.pskowski@gov.wa.gov
Sydney Forrester – Human Services	360.867.8212	sydney.forrester@gov.wa.gov

SPECIAL COORDINATOR AND INTERNATIONAL RELATIONS DIRECTOR

Geoff Potter – Director of International Relations & Protocol	360.867.8690	geoff.potter@gov.wa.gov
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WASHINGTON DC

Morgan Wilson – Director, Federal & Inter-State Affairs	360.968.9255	morgan.wilson@gov.wa.gov
Rose Minor – Deputy Director, Federal & Inter-State Affairs	564.999.3458	rose.minor@gov.wa.gov

ADMINISTRATION

Seilavena Williams – Senior Administrative Assistant	360.902.0668	seilavena.williams@gov.wa.gov
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CLIMATE

BECKY KELLEY – SENIOR POLICY ADVISOR, CLIMATE
360.688.8149

Becky.Kelley@gov.wa.gov

AGENCIES

Commerce, Department of (clean energy workforce)
Ecology, Department of (Climate, Clean Fuels)
Transportation, Department of (Clean Transportation – Climate
Utilities & Transportation Commission

ISSUES

America is All In (Climate)
Air Quality (Climate)
Clean Cars
Clean Energy Workforce
Clean Fuels Standard
Clean Transportation Policies
Climate and Environmental Justice
Emissions Regulation and Carbon Pricing
Fossil Fuel Carbon Emissions
Pacific Coast Collaborative (Climate)
US Climate Alliance (Climate)

ENERGY

ANNA LISING – SENIOR POLICY ADVISOR, ENERGY
360.870.8671

Anna.Lising@gov.wa.gov

AGENCIES

Commerce, Department of (State Energy Office)
Energy Facility Site Evaluation Council
NW Power and Conservation Council
State Building Code Council
Transportation, Department of (Clean Transportation – energy)
Utilities & Transportation Commission
WSU Energy Office

ISSUES

America is All In (Energy)
Clean Buildings
Clean Electricity
Clean Energy Economy
Clean Energy Incentives
Clean Transportation - Electrification, Mass Transit, and Electric Vehicle Infrastructure
Energy and Environmental Justice
Energy Efficiency
Low Income Energy Assistance
Pacific Coast Collaborative (Energy)
Renewable Energy
US Climate Alliance



EDUCATION

JOHN AULTMAN – SENIOR POLICY ADVISOR, HIGHER ED & WORKFORCE DEVELOPMENT

360.810.0118

John.Aultman@gov.wa.gov

AGENCIES

Apprenticeship Council
 Community & Technical Colleges, State Board for
 Four-Year College & Universities
 Higher Education Facilities Authority
 Office of Superintendent of Public Instruction (Higher Ed)
 Student Achievement Council
 Washington Academy of Sciences
 Workforce Training & Education Board

ISSUES

Apprenticeship Programs
 Career and Technical Education and Skills Centers
 Career Connect Washington
 Career and Technical Education and Skills Centers
 Coordination of Philanthropic State Support
 Current workforce shortages
 Employment and Training Programs
 Financial Aid - Guaranteed Education Tuition
 Governor's STEM Innovation Alliance
 Independent Colleges of Washington
 Poverty Reduction
 Postsecondary Education and Training
 Private Career Schools
 Running Start
 Science, Technology, Engineering and Mathematics
 Washington State Opportunity Scholarship
 Workforce Investment Education Board
 Workforce Investment Act
 Workforce Education and Training

MADDY THOMPSON – SENIOR POLICY ADVISOR, EDUCATION & COLLEGE ACCESS

360.902.0643

Maddy.Thompson@gov.wa.gov

AGENCIES

Charter School Commission
 Education Opportunity Gap Oversight & Accountability
 Committee
 Education Research & Data Center
 Higher Education Institutions (College access/success)
 Office of Superintendent of Public Instruction
 Office of the Education Ombudsman
 Para-Educator Board
 Professional Educator Standards Board
 School Employees Benefits Board
 State Board for Community and Technical
 Colleges (College access/success)
 State Board of Education
 WA Student Achievement Council (College access/success)

ISSUES

Alternative Learning Experience
 Basic Ed
 Charter Schools
 College Access and Affordability
 College Bound
 Education Reform and Accountability
 Elementary and Secondary Education Act
 Online Learning
 Opportunity Gap
 School Safety, Student Health, and Nutrition
 Student Assessment
 Teacher, Principal Quality and Preparation



GENERAL GOVERNMENT

SHERI SAWYER – DEPUTY DIRECTOR OF POLICY AND OUTREACH

360.480-9321

Sheri.Sawyer@gov.wa.gov

AGENCIES

Administrative Hearings, Office of
Auditor's Office
Board for Volunteer Firefighters and Reserve Officers
Consolidated Technology Services
Economic and Revenue Forecast Council
Economic Development Finance Authority
Enterprise Services, Department of
Financial Institutions, Department of
Gambling Commission
Horse Racing Commission
Licensing, Department of
Liquor Cannabis Board
Lottery
Public Disclosure Commission
Regulatory and Innovation Assistance, Office of
Revenue, Department of
State Investment Board
State Treasurer, Office of the
Statewide Broadband Office
Utilities & Transportation Commission (Telecommunications)
Veterans Affairs, Department of
WA Tech

ISSUES

Administrative Hearings
Agency Rulemaking
Banking
Broadband
Campaign Finance
Cannabis
Contracting/Procurement (State)
Cybersecurity
Digital Media and IT Sector
Digital Equity and Inclusion
Drones
FirstNet
Gambling
Horseracing
Information Technology
Licenses (Drivers, professional)
Liquor
Lottery
Open Public Meetings
Public Records
Real ID
Strategic Reserve Fund
Telecommunications
Veterans



HEALTH

MOLLY VORIS – SENIOR POLICY ADVISOR, PUBLIC HEALTH, AND HEALTH CARE
– SPECIAL ASSISTANT TO THE CHIEF OF STAFF & DEPUTY CHIEF OF STAFF

360.764.0214

Molly.Voris@gov.wa.gov

AGENCIES

Health Benefit Exchange
Health Care Authority
Health, Department of
Insurance Commissioner, Office of

ISSUES

All Payer Claims Database
Bree Collaborative, Health Technology, and other
Evidence-Based Medicine Initiatives
Certificate of Need
Health Care Delivery System
Health Insurance
Health Professions and Systems Regulatory Issues
Health Care Workforce
Medicaid and Medicaid Managed Care
Payment Reforms
PEBB, SEBB and Employee Wellness (SmartHealth)
Prescription Drug Pricing and Transparency
Public Health
Public Option
Reproductive Health
Rural Health Care Reform (RHCs, FQHCs, CAH)
Telemedicine
Total Cost of Care

SAMANTHA PSKOWSKI – POLICY ADVISOR FOR PUBLIC HEALTH

564.669.0705

Samantha.Pskowski@gov.wa.gov

AGENCIES

Health, Board of
Health, Department of
Public Health Advisory Board

ISSUES

Certificate of Need
Communicable Disease
COVID-19 Response
Foundational Public Health Services
Health Professions and Systems Regulatory Issues
Life Science/Global Health Sector
Local Public Health
Prenatal and Perinatal Health
Public Health
Reproductive Health
Vaping



HEALTH... CONTINUED

AMBER LEADERS – SENIOR POLICY ADVISOR, BEHAVIORAL HEALTH, AGING AND DISABILITY

360.867.8547

Amber.Leaders@gov.wa.gov

AGENCIES

Agencies as Related to Behavioral Health:

- Commerce (Housing)
- Health, Department of (Opioid Use & Prevention, Suicide Prevention, BH Licensing & Certification)
- Health Care Authority
- Social & Health Services, Department of

Social & Health Services, Department of

- Long Term Care and Aging
- Intellectual and Developmental Disabilities

ISSUES

- Basic Food Assistance Program (SNAP)
- Behavioral Health Facilities
- Behavioral Health Integration
(Physical, mental and substance use)
- Behavioral Health Services, Treatment and Recovery
- Behavioral Health Workforce
- Children and Youth's Behavioral Health
- Community Behavioral Health Facilities Licensing and Certification
- Dementia Collaboration
- Developmental/Intellectual/Physical Disabilities
- Forensic Mental Health
- Involuntary Treatment Act
- Long Term Care and Aging
- Long Term Care – Trust Act
- Nursing Homes
- Opioid Use Prevention, Treatment and Recovery
- Peer Supports and Services
- Public Safety Review Panel
- Special Commitment Center
- State Psychiatric Hospitals
- Substance Use
- Suicide Prevention
- Trueblood Lawsuit and Settlement
- UW Behavioral Health Teaching Hospital
- WorkFirst/TANF

TBD – 988 HOTLINE & BEHAVIORAL HEALTH CRISIS SYSTEM COORDINATOR

*** In the interim, please contact Sheri.Sawyer@gov.wa.gov or executive assistant Velma.Villegas@gov.wa.gov*

AGENCIES (as related to 988 Hotline & Behavioral Health)

- Health Care Authority
- Health, Department of
- Insurance Commissioner, Office of
- Commerce, Dept. of
- Chief Information Officer, Office of
- Military Dept - Emergency Management Division

ISSUES

- Crisis Behavioral Health via HB 1477
 - Services
 - Workforce
 - Facilities
 - Credentialing/Licensure



HUMAN SERVICES

SYDNEY FORRESTER – SENIOR POLICY ADVISOR, Human Services

360.867.8212

Sydney.Forrester@gov.wa.gov

AGENCIES

Children, Youth & Families (DCYF), Department of Family & Children's Ombuds, Office of Homeless Youth Prevention & Programs, Office of (Commerce)
K-20 Ed Network
Office of Superintendent of Public Instruction (Early Learning)
Social & Health Services, Department of
- Including ORIA, Child Care (ESA)

ISSUES

Child Care and Youth Development
Child Support
Child and Family Well-being
Foster and Kinship Care
Early Learning and Preschool
Federal Family Engagement
Early Childhood Education & Assistance Program
Home Visiting
Homeless Issues (Youth and Young Adult)
Juvenile Rehabilitation & Office of Juvenile Justice
Prevention Services
Vocational Rehabilitation

NOHA MAHGOUB – SENIOR POLICY ADVISOR, HOUSING & HOMELESSNESS

360.485.7084

Noha.Mahgoub@gov.wa.gov

AGENCIES

Commerce, Department of (Housing & Sheltering Services)
Commerce, Department of (Community Housing Services)
Housing Finance Commission
Social & Health Services, Department of
(RA –Disabilities, Economic Services)

ISSUES

Affordable Housing
Aged, Blind & Disabled
Drought Response
Homeless Issues
Homelessness
Housing Tax Incentives
Affordable Housing
Sheltering Programs



HUMAN SERVICES... CONTINUED

DONTAE PAYNE – SENIOR POLICY ADVISOR FOR CIVIL RIGHTS, RACIAL JUSTICE & ELECTIONS

564.669.0217

Dontae.Payne@gov.wa.gov

AGENCIES

Arts Commission
 Ethnic Commissions
 Human Rights Commission
 Interagency Committee of State Employed Women
 LGBTQ Commission
 Office of Equity
 Office of Minority and Women's Business Enterprises
 Productivity Board
 Salaries for Elected Officials
 Secretary of State
 Services for the Blind, Department of Washington
 State Center for Deaf and Hard of Hearing Youth (CDHY)
 State Historical Societies
 Washington State School for the Blind (WSSB)
 Women's Commission

ISSUES

Campus Child Care Center
 Census
 Civil Rights
 Diversity Equity & Inclusion
 Dream Act
 Elections
 Equity
 Ethics
 Historic Preservation
 Opportunity Gap
 Refugees and Immigrants
 Services for the Deaf & Hard of Hearing
 Services for the Blind and Visually Impaired
 Veteran's Issues
 Voting Rights

INTERNATIONAL TRADE POLICY

ROBERT HAMILTON – GOVERNOR'S ADVISOR FOR INTERNATIONAL TRADE POLICY

253.365.8226

Robert.Hamilton@gov.wa.gov

AGENCIES

Commerce, Department of (Export promotion & business recruitment)
 Agriculture, Department of

ISSUES

Barriers to U.S. Exports
 Federal & State Trade Legislation
 Indo-Pacific Economic Framework
 International Business Recruitments
 International Export Promotion
 International Trade and Investment
 State and Local Government Advisory Committee to US Trade Representative
 Trade Agreements, including US-United Kingdom, US-Kenya, US-China Phase One Agreement
 United States-Mexico-Canada Agreement (USMCA)
 US-EU Trade and Technology Council
 World Trade Organization



LABOR

PAT SULLIVAN – EXECUTIVE DIRECTOR, LEGISLATIVE AFFAIRS

360.790.3059

Pat.Sullivan@gov.wa.gov

AGENCIES

Employment Security Department
Human Resources, Office of
Industrial Insurance Appeals, Board of
Labor and Industries, Department of
Public Employment Relations Commission
Retirement Systems, Department of

ISSUES

Agricultural Labor Needs
Collective Bargaining
Employment Standards
Farmworker Issues
Human Resources
Immigration
Insurance
Labor Relations
Minimum Wage
Paid Family and Medical Leave
Paid Sick Leave
Unemployment Insurance
Wage and Hour Laws
Workers Compensation
Worker Health and Safety



NATURAL RESOURCES & ENVIRONMENT

RUTH MUSGRAVE – SENIOR POLICY ADVISOR, NATURAL RESOURCES

360.522.6031

Ruth.Musgrave@gov.wa.gov

AGENCIES

Agriculture, Department of
Fish and Wildlife, Department of
Governor's Salmon Recovery Office
Natural Resources, Department of (Salmon)
Puget Sound Partnership
Recreation and Conservation Funding Office (Salmon)
Salmon Recovery Funding Board
Washington State Conservation Commission

ISSUES

Aquatic Invasive Species
Columbia River BiOp
Columbia River Treaty Coordination
Co-management of Fisheries
Commodity Commissions
Conservation Districts
Culverts Case
Dams (Salmon)
Endangered Species
Fisheries Management
Forest Management & Forest Practices
Genetically Modified Organisms
Habitat Work Schedule
Irrigation
Natural Heritage Program
Natural Resource Management
North of Falcon
Orca Recovery
Puget Sound Recovery
Salmon Recovery and Protection
Treaty Rights at Risk
Tribal Hunting
Tribal Water Rights
Voluntary Stewardship Program
Wildlife Conservation
Wildlife/Wolf Management
Working Natural Lands



NATURAL RESOURCES & ENVIRONMENT... CONTINUED

CARRIE SESSIONS – SENIOR POLICY ADVISOR, ENVIRONMENT & WATER

253.290.1126

Carrie.Sessions@gov.wa.gov

AGENCIES

Ecology, Department of
Health, Department of (Environmental Health Division)
Pollution Liability Insurance Agency

Other Agencies as related to Ocean Health:

- Agriculture, Department of
- Alliance to Combat Ocean Acidification
- Commerce, Department of
- Ecology, Department of (Ocean Acidification)
- Fish and Wildlife, Department of
- Health, Department of
- Marine Resource Advisory Council
- Natural Resources, Department of
- Puget Sound Partnership
- State Parks
- UW Washington Ocean Acidification Center
- UW Washington Sea Grant
- Washington Coastal Marine Advisory Council

ISSUES

401 Certification/Major Project Siting
Air Quality
Chehalis Basin
Columbia River Water Supply
Derelict Vessels
Drinking Water
Environmental Assessment
Hazardous Waste & Toxics Reduction
Mining Permits
Oil spill response
Ocean Acidification (And other climate-related effects on ocean)
Ocean Health
Pacific Coast Collaborative
Marine Spatial Planning
Nuclear Waste Program (Hanford)
Shellfish Management
Shoreline Management Act
Skagit Water Resources
Solid Waste Management
Toxics – Cleanup & Reduction
Toxics – Safe Products
Waste (Clean up)
Water Quality
Water Resources
Willapa Shellfish
Yakima River Integrated Water Plan



PUBLIC SAFETY

BARBARA SERRANO – SENIOR POLICY ADVISOR, PUBLIC SAFETY, EMERGENCY & MILITARY

360.810.1197

Barbara.Serrano@gov.wa.gov

AGENCIES

Administrative Office of the Courts
Attorney General, Office of the
Corrections, Department of
Criminal Justice Training Commission
Emergency Management Division
Fire Marshall
Forensic Investigation Council
Indeterminate Sentencing Review Board
Judicial Conduct Commission
Sentencing Guidelines Commission
State Patrol
Emergency Management Division
Washington Military Department
Washington Military Alliance
Washington Partnership Council on Juvenile Justice
Washington Youth Academy

ISSUES

Byrne JAG Grant
Courts
Crime Victims
Crime Lab/Toxicology Lab
Criminal Law/Criminal Offenses
Domestic Violence
Emergency Management & Disasters
Firearms
Human Trafficking
Juvenile Justice
Law Enforcement
Military Affairs
Military/Defense Sector
Public Defense
Radiological Emergencies
Wildfires



OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

JON SNYDER – SENIOR POLICY ADVISOR, OUTDOOR RECREATION, ECONOMIC DEVELOPMENT & LAND USE

360.584-3804

Jon.Snyder@gov.wa.gov

AGENCIES

Archaeology & Historic Preservation Department of
Commerce, Department of (Recreation, Economic
Development and Land Use)
Commerce, Department of
Community Economic Revitalization Board (CERB)
Columbia River Gorge Commission
Environmental & Land Use Hearings Office
Fish and Wildlife, Department of (Recreation,
Fishing & Hunting)
Growth Management Hearings Board
Natural Resources, Department of (Recreation)
Office of the Insurance Commissioner (Business)
Recreation and Conservation Office (Recreation)
State Parks and Recreation Commission
Transportation, Department of (Bike, Ped and Active
Transportation)
Traffic Safety Commission (Bike, Ped)

ISSUES

Aerospace Sector
Advanced Manufacturing/Composites
Bicycle and Pedestrian Safety
Boating & Camping
Business Recruitment, Retention and Expansion
Discover Pass
Economic Development and Small Business
Growth Management
Indoor Recreation and Fitness
Land Use & Planning
Local parks and recreation
Maritime Sector
Motorsports
No Child Left Inside grants
Outdoor Environmental Education
Post-Disaster Economic Redevelopment
Rural Economic Development
Public Land and Conservation Land Access
Recreation Benefits
Recreation Economy
Recreation and Recreation Planning
Recreation Workforce Planning
Sports and Athletics Youth, K-12, Adult Recreation,
Higher Ed & Professional Sustainable Fishing,
Hunting and Wildlife-related
Sustainable Fishing, Hunting and Wildlife-related
Recreation and Commercial Experiences
Tabletop Gaming & Electronic Gaming (Non-Gambling)
Tourism
Veteran's Conservation Corp
Washington Wildlife and Recreation Program Grants
Watchable Wildlife



TRANSPORTATION

DEBBIE DRIVER – SENIOR POLICY ADVISOR, TRANSPORTATION

360.870.4712

Debbie.Driver@gov.wa.gov

AGENCIES

County Road Administration Board
Freight Mobility Strategic Investment Board
Licensing, Department of (Fees)
Pilotage Commissioners, Board of
Traffic Safety Commission
Transportation, Department of
Transportation Commission
Transportation Improvement Board

ISSUES

Autonomous Vehicles
Aviation Service
Clean transportation programs
Ferry & Vehicle Electrification
Freight Mobility
Licensing Fees
Multimodal (Transit, light rail, bikes, pedestrian)
Passenger Rail
Ports
Transit Oriented Development
Transportation Revenue
Transportation Priorities and Budget
Transportation technology innovation
Tolling
Fish Passage Barrier Removal
Ultra-High-Speed Rail
Vehicle Tabs



WASHINGTON D.C. OFFICE – FEDERAL

MORGAN WILSON – DIRECTOR, FEDERAL & INTER-STATE AFFAIRS

360-968-9255

Morgan.Wilson@gov.wa.gov

AGENCIES

Agriculture, Department of
Attorney General, Office of the
Blind, School and Services for the
Children, Youth & Families, Department of
Commissions on African American, Asian &
Pacific-American, and Hispanic Affairs
Community & Technical Colleges, State Board of
Conservation Commission
Developmental Disabilities Council
Disability Issues & Employment, Office of
Enterprise Services, Department of
Financial Management, Office of
Fish & Wildlife, Department of
Health, Department of
Health Care Authority
Indian Affairs, Governor's Office of
Insurance Commissioner, Office of the
LGBTQ and Women's Commissions
Liquor & Cannabis Board
Minority & Women Business Enterprises, Office of
Natural Resources, Department of
Parks & Recreation, Department of
Recreation & Conservation Office
Social & Health Services, Department of
Student Achievement Council
Superintendent of Public Instruction, Office of the
Traffic Safety Commission
Transportation, Department of
Workforce Training & Education Coordinating Board

ISSUES (Federal Affairs)

Agriculture
Census and Redistricting
Child Care and Child Welfare
Civil Rights
COVID-19 Testing and Vaccines
Criminal Justice
Disability Issues
Education and Early Learning
Emergency Management
Health Care
Housing
Human Services
Immigration
Marijuana Legalization
Tribal Affairs
Workforce Development (shared)

KEY ECONOMIC SECTORS (Federal Affairs)

Agriculture
Life Sciences/Global Health

Membership in the National Governors Association (NGA),
Western Governors Association (WGA)
and other inter-state coalitions



WASHINGTON D.C. OFFICE – FEDERAL CONTINUED....

ROSE MINOR – DEPUTY DIRECTOR, FEDERAL & INTER-STATE AFFAIR
564.999.3458

Rose.Minor@gov.wa.gov

AGENCIES

- Arts Commission
- Agriculture, Department of
- Attorney General, Office of the
- Commerce, Department of
- Commission on African American, Asian & Pacific-American, and Hispanic Affairs
- Conservation Commission
- Ecology, Department of
- Emergency Management Division
- Employment Security, Department of
- Financial Institutions, Department of
- Fish & Wildlife, Department of
- Historic Preservation, Department of
- Indian Affairs, Governor's Office of
- Labor & Industries, Department of
- Liquor & Cannabis Board
- LGBTQ and Women's Commission
- Natural Resources, Department of
- Military Department
- Parks & Recreation, Department of
- Recreation & Conservation Office
- Revenue, Department of
- Student Achievement Council
- Traffic Safety Commission
- Transportation, Department of
- Utilities and Transportation Commission
- Workforce Training & Education Coordinating Board
- Washington Technology Solutions

ISSUES (Federal Affairs)

- Census and Redistricting
- Civil Rights
- Criminal Justice
- Emergency Management
- Elections
- Environmental/Resources and Public Lands
- Gun Safety
- Handford Cleanup
- International Relations
- Labor
- Immigration
- Marijuana Legalization
- Puget Sound Salmond and Orca Recovery
- Tribal Affairs
- Trade
- Transportation/Infrastructure
- Veterans
- Workforce Development

KEY ECONOMIC SECTORS

- Aerospace
- Clean Technology
- Forest Products
- Maritime
- Military and Defense