# CERTIFICATION OF ENROLLMENT

# ENGROSSED THIRD SUBSTITUTE HOUSE BILL 1482

Chapter 126, Laws of 2018

# 65th Legislature 2018 Regular Session

# LEGISLATIVE-EXECUTIVE WORKFIRST POVERTY REDUCTION OVERSIGHT TASK FORCE

EFFECTIVE DATE: June 7, 2018

Passed by the House February 13, 2018 Yeas 69 Nays 29

FRANK CHOPP

Speaker of the House of Representatives

Passed by the Senate March 2, 2018 Yeas 41 Nays 7

CYRUS HABIB

**President of the Senate** Approved March 21, 2018 11:16 AM

#### CERTIFICATE

I, Bernard Dean, Chief Clerk of the House of Representatives of the State of Washington, do hereby certify that the attached is ENGROSSED THIRD SUBSTITUTE HOUSE BILL 1482 as passed by House of Representatives and the Senate on the dates hereon set forth.

BERNARD DEAN

Chief Clerk

FILED

March 23, 2018

JAY INSLEE

Governor of the State of Washington

Secretary of State State of Washington

### ENGROSSED THIRD SUBSTITUTE HOUSE BILL 1482

Passed Legislature - 2018 Regular Session

# State of Washington 65th Legislature 2018 Regular Session

**By** House Early Learning & Human Services (originally sponsored by Representatives Sawyer, Kagi, Stambaugh, Caldier, Robinson, Springer, Hargrove, Tarleton, Ormsby, Doglio, and Stanford)

READ FIRST TIME 01/23/18.

1 AN ACT Relating to establishing the legislative-executive 2 WorkFirst poverty reduction oversight task force; amending RCW 3 74.08A.260 and 74.08A.341; adding new sections to chapter 74.08A RCW; 4 and creating a new section.

5 BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF WASHINGTON:

6 NEW SECTION. Sec. 1. The legislature finds that 7 intergenerational poverty, which passes from parents to children, should be distinguished from situational poverty, which occurs after 8 an event like losing employment. Intergenerational poverty can affect 9 10 lives of many future children and generations without the the 11 development of specific strategies to stop this cycle.

12 The legislature finds that it is necessary to bring together 13 state agencies and other stakeholders for the purposes of policy and 14 program development to address intergenerational poverty and to 15 develop specific strategies to provide families the support they need 16 to overcome a history of poverty.

The legislature finds that the legislative-executive WorkFirst oversight task force has recommended that its scope be modified to include poverty reduction in order to provide a renewed focus on the underlying causes of intergenerational poverty in Washington. Therefore, the legislature intends to create a legislative-executive WorkFirst poverty reduction oversight task force and an
 intergenerational poverty advisory committee in order to lay the
 groundwork in Washington for advancing intergenerational prosperity
 and reducing poverty.

5 <u>NEW SECTION.</u> Sec. 2. A new section is added to chapter 74.08A 6 RCW to read as follows:

7 The definitions in this section apply throughout this act unless 8 the context clearly requires otherwise.

9 (1) "Advisory committee" means the intergenerational poverty 10 advisory committee.

(2) "Cycle of poverty" or "poverty cycle" means the set of factors or events by which the long-term poverty of a person is likely to continue and be experienced by each child of the person when the child becomes an adult unless there is outside intervention.

15 (3) "Department" means the department of social and health 16 services.

17 (4) "Intergenerational poverty" means poverty in which two or 18 more successive generations of a family continue in the cycle of 19 poverty and governmental dependence, and is not situational poverty.

(5) "Partner agency" means an executive branch agency representedby a voting or nonvoting member of the task force.

(6) "Secretary" means the secretary of the department of socialand health services.

(7) "Task force" means the legislative-executive WorkFirstpoverty reduction oversight task force.

26 <u>NEW SECTION.</u> Sec. 3. A new section is added to chapter 74.08A 27 RCW to read as follows:

(1)(a) A legislative-executive WorkFirst poverty reduction oversight task force is established, with voting members as provided in this subsection. Task force membership shall include diverse, statewide representation and its membership shall reflect regional, racial, and cultural diversity to adequately represent the needs of all children and families in the state.

34 (i) The president of the senate shall appoint two members from35 each of the two largest caucuses of the senate.

36 (ii) The speaker of the house of representatives shall appoint 37 two members from each of the two largest caucuses of the house of 38 representatives.

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1 (iii) The governor shall appoint eight members representing the 2 following agencies: The department of social and health services; the 3 department of children, youth, and families; the department of 4 commerce; the employment security department; the office of the 5 superintendent of public instruction; the department of health; the 6 department of corrections; and the state board for community and 7 technical colleges.

8 (b) The task force shall choose its cochairs, one from among the 9 legislative members and one from among the executive branch members. 10 The secretary of the department of social and health services shall 11 convene the initial meeting of the task force.

(2) The governor shall appoint five nonvoting members to the taskforce representing the:

14 (a) Commission on African-American affairs;

15 (b) State commission on Hispanic affairs;

16 (c) State commission on Asian Pacific American affairs;

17 (d) Governor's office of Indian affairs; and

18 (e) Office of financial management.

19 (3) The cochairs of the intergenerational poverty advisory 20 committee created in section 4 of this act shall serve as nonvoting 21 members of the task force.

22 (4) The task force shall:

(a) Oversee the partner agencies' operation of the WorkFirst
 program and temporary assistance for needy families program to ensure
 that the programs are achieving desired outcomes for their clients;

(b) Determine evidence-based outcome measures for the WorkFirst program, including measures related to equitably serving the needs of historically underrepresented populations, such as English language learners, immigrants, refugees, and other diverse communities;

30 (c) Develop accountability measures for WorkFirst recipients and 31 the state agencies responsible for their progress toward self-32 sufficiency;

(d) Collaborate with the advisory committee created in section 4
 of this act to develop and monitor strategies to prevent and address
 adverse childhood experiences and reduce intergenerational poverty;

36 (e) Seek input on best practices for poverty reduction from 37 service providers, community-based organizations, legislators, state 38 agencies, stakeholders, the business community, and subject matter 39 experts;

1 (f) Collaborate with partner agencies and the advisory committee 2 to analyze available data and information regarding intergenerational 3 poverty in the state, with a primary focus on data and information 4 regarding children who are at risk of continuing the cycle of poverty 5 and welfare dependency unless outside intervention occurs; and

6 (g) Recommend policy actions to the governor and the legislature 7 to effectively reduce intergenerational poverty and promote and 8 encourage self-sufficiency.

9 (5)(a) The task force shall direct the department of social and 10 health services to develop a five-year plan to reduce 11 intergenerational poverty and promote self-sufficiency, subject to 12 oversight and approval by the task force. Upon approval by the task 13 force, the department must submit the plan to the governor and the 14 appropriate committees of the legislature by December 1, 2019.

(b) The task force shall review the five-year plan by December 1, 2024, and shall direct the department to update the plan as determined necessary by the task force.

18 (6) The partner agencies must provide the task force with regular 19 reports on:

(a) The partner agencies' progress toward meeting the outcome and
 performance measures established under this section;

(b) Caseload trends and program expenditures, and the impact of those trends and expenditures on client services, including services to historically underrepresented populations; and

(c) The characteristics of families who have been unsuccessful on the temporary assistance for needy families program and have lost their benefits either through sanction or the sixty-month time limit.

(7) Staff support for the task force, including administration of task force meetings, must be provided by the state agency members of the task force. Additional staff support for legislative members of the task force must be provided by senate committee services and the house of representatives office of program research.

33 (8) During its tenure, the state agency members of the task force34 shall respond in a timely manner to data requests from the cochairs.

(9) Legislative members of the task force are reimbursed for travel expenses in accordance with RCW 44.04.120. Nonlegislative members are not entitled to be reimbursed for travel expenses if they are elected officials or participating on behalf of an employer, governmental entity, or other organization. Any reimbursement for other nonlegislative members is subject to chapter 43.03 RCW.

1NEW SECTION.Sec. 4.A new section is added to chapter 74.08A2RCW to read as follows:

3 (1) To assist the task force established in section 3 of this 4 act, there is created the intergenerational poverty advisory 5 committee.

6 (2) The advisory committee must include diverse, statewide 7 representation from public, nonprofit, and for-profit entities. The 8 committee membership must reflect regional, racial, and cultural 9 diversity to adequately represent the needs of all children and 10 families in the state.

11 (3) Members of the advisory committee are appointed by the 12 secretary, with the approval of the task force.

13 (4) The advisory committee must include representatives from:

14 (a) Advocacy groups that focus on childhood poverty issues;

(b) Advocacy groups that focus on education and early childhood education issues;

17 (c) Academic experts in childhood poverty, education, or early 18 childhood education issues;

(d) Faith-based organizations that address childhood poverty,education, or early childhood education issues;

21 (e) Tribal governments;

22 (f) Families impacted by poverty;

23 (g) Local government representatives that address childhood 24 poverty or education issues;

25 (h) The business community;

26 (i) A subject matter expert in infant mental health;

27 (j) The department of children, youth, and families; and

28 (k) The department.

(5) Each member of the advisory committee is appointed for a four-year term unless a member is appointed to complete an unexpired term. The secretary may adjust the length of term at the time of appointment or reappointment so that approximately one-half of the advisory committee is appointed every two years.

34

(6) The secretary may remove an advisory committee member:

35 (a) If the member is unable or unwilling to carry out the 36 member's assigned responsibilities; or

37 (b) For good cause.

38 (7) If a vacancy occurs in the advisory committee membership for39 any reason, a replacement may be appointed for the unexpired term.

(8) The advisory committee shall choose cochairs from among its
 membership. The secretary shall convene the initial meeting of the
 advisory committee.

4 (9) A majority of the advisory committee constitutes a quorum of
5 the advisory committee at any meeting and the action of the majority
6 of members present is the action of the advisory committee.

7

(10) The advisory committee shall:

8 (a) Meet quarterly at the request of the task force cochairs or
9 the cochairs of the advisory committee;

10 (b) Make recommendations to the task force on how the task force 11 and the state can effectively address the needs of children affected 12 by intergenerational poverty and achieve the purposes and duties of 13 the task force as described in section 3 of this act;

14 (c) Ensure that the advisory committee's recommendations to the 15 task force are supported by verifiable data; and

16 (d) Gather input from diverse communities about the impact of 17 intergenerational poverty on outcomes such as education, health care, 18 employment, involvement in the child welfare system, and other 19 related areas.

(11) The department shall provide staff support to the advisory committee and shall endeavor to accommodate the participation needs of its members. Accommodations may include considering the location and time of committee meetings, making options available for remote participation by members, and convening meetings of the committee in locations with proximity to available child care whenever feasible.

(12) Members of the advisory committee may receive reimbursement
 for travel expenses in accordance with RCW 43.03.050 and 43.03.060.

28 Sec. 5. RCW 74.08A.260 and 2017 3rd sp.s. c 21 s 1 are each 29 amended to read as follows:

30 (1) Each recipient shall be assessed after determination of program eligibility and before referral to job search. Assessments 31 shall be based upon factors that are critical to obtaining 32 employment, including but not limited to education, availability of 33 child care, history of family violence, history of substance abuse, 34 and other factors that affect the ability to obtain employment. 35 Assessments may be performed by the department or by a contracted 36 entity. The assessment shall be based on a uniform, consistent, 37 38 transferable format that will be accepted by all agencies and organizations serving the recipient. 39

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1 (2) Based on the assessment, an individual responsibility plan shall be prepared that: (a) Sets forth an employment goal and a plan 2 for maximizing the recipient's success at meeting the employment 3 goal; (b) considers WorkFirst educational and training programs from 4 which the recipient could benefit; (c) contains the obligation of the 5 б recipient to participate in the program by complying with the plan; moves the recipient into full-time WorkFirst activities 7 (d) as quickly as possible; and (e) describes the services available to the 8 recipient either during or after WorkFirst to enable the recipient to 9 obtain and keep employment and to advance in the workplace and 10 11 increase the recipient's wage earning potential over time.

(3) Recipients who are not engaged in work and work activities,
and do not qualify for a good cause exemption under RCW 74.08A.270,
shall engage in self-directed service as provided in RCW 74.08A.330.

15 (4) If a recipient refuses to engage in work and work activities 16 required by the department, the family's grant shall be reduced by 17 the recipient's share, and may, if the department determines it 18 appropriate, be terminated.

19 (5) The department may waive the penalties required under 20 subsection (4) of this section, subject to a finding that the 21 recipient refused to engage in work for good cause provided in RCW 22 74.08A.270.

(6) In consultation with the recipient, the department or contractor shall place the recipient into a work activity that is available in the local area where the recipient resides.

(7) Assessments conducted under this section shall include a 26 consideration of the potential benefit to the recipient of engaging 27 in financial literacy activities. The department shall consider the 28 29 options for financial literacy activities available in the community, including information and resources available through the financial 30 education public-private partnership created under RCW 28A.300.450. 31 32 The department may authorize up to ten hours of financial literacy 33 activities a core activity or an optional activity under as WorkFirst. 34

(8)(((a))) Subsections (2) through (6) of this section are suspended for a recipient who is a parent or other relative personally providing care for a child under the age of two years. This suspension applies to both one and two parent families. However, both parents in a two-parent family cannot use the suspension during

1 the same month. Nothing in this subsection shall prevent a recipient 2 from participating in the WorkFirst program on a voluntary basis.

3 (((b)(i) The period of suspension of work activities under this 4 subsection provides an opportunity for the legislative and executive 5 branches to oversee redesign of the WorkFirst program. To realize 6 this opportunity, both during the period of suspension and following 7 reinstatement of work activity requirements as redesign is being 8 implemented, a legislative-executive WorkFirst oversight task force 9 is established, with members as provided in this subsection (8)(b).

10 (ii) The president of the senate shall appoint two members from 11 each of the two largest caucuses of the senate.

12 (iii) The speaker of the house of representatives shall appoint 13 two members from each of the two largest caucuses of the house of 14 representatives.

15 (iv) The governor shall appoint members representing the 16 department of social and health services, the department of early 17 learning, the department of commerce, the employment security 18 department, the office of financial management, and the state board 19 for community and technical colleges.

20 (v) The task force shall choose cochairs, one from among the 21 legislative members and one from among the executive branch members. 22 The legislative members shall convene the initial meeting of the task 23 force.

24 (c) The task force shall:

25 (i) Oversee the partner agencies' implementation of the redesign 26 of the WorkFirst program and operation of the temporary assistance 27 for needy families program to ensure that the programs are achieving 28 desired outcomes for their clients;

29 (ii) Determine evidence-based outcome measures for the WorkFirst 30 program, including measures related to equitably serving the needs of 31 historically underrepresented populations, such as English language 32 learners, immigrants, refugees, and other diverse communities;

33 (iii) Develop accountability measures for WorkFirst recipients 34 and the state agencies responsible for their progress toward self-35 sufficiency;

36 (iv) Make recommendations to the governor and the legislature 37 regarding:

38 (A) Policies to improve the effectiveness of the WorkFirst
39 program over time;

- (B) Early identification of those recipients most likely to
   experience long stays on the program and strategies to improve their
   ability to achieve progress toward self-sufficiency; and
- 4 (C) Necessary changes to the program, including taking into
  5 account federal changes to the temporary assistance for needy
  6 families program.
- 7 (d) The partner agencies must provide the task force with regular 8 reports on:
- 9 (i) The partner agencies' progress toward meeting the outcome and 10 performance measures established under (c) of this subsection;
- 11 (ii) Caseload trends and program expenditures, and the impact of 12 those trends and expenditures on client services, including services 13 to historically underrepresented populations; and
- 14 (iii) The characteristics of families who have been unsuccessful 15 on the program and have lost their benefits either through sanction 16 or the sixty-month time limit.
- 17 (e) Staff support for the task force must be provided by senate 18 committee services, the house of representatives office of program 19 research, and the state agency members of the task force.
- 20 (f) The task force shall meet on a quarterly basis beginning
  21 September 2011, or as determined necessary by the task force
  22 cochairs.
- 23 (g) During its tenure, the state agency members of the task force
  24 shall respond in a timely manner to data requests from the
  25 cochairs.))
- 26 **Sec. 6.** RCW 74.08A.341 and 2012 c 217 s 1 are each amended to 27 read as follows:
- The department of social and health services shall operate the Washington WorkFirst program authorized under RCW 74.08A.210 through 74.08A.330, 43.330.145, ((43.215.545)) <u>43.216.710</u>, and 74.25.040, and chapter 74.12 RCW within the following constraints:
- 32 (1) The program shall be operated within amounts appropriated by 33 the legislature and consistent with policy established by the 34 legislature to achieve self-sufficiency through work and the 35 following additional outcomes:
- 36 (a) Recipients' economic status is improving through wage37 progression, job retention, and educational advancement;
- 38 (b) Recipients' status regarding housing stability, medical and39 behavioral health, and job readiness is improving;

1 (c) The well-being of children whose caretaker is receiving 2 benefits on their behalf is improving with respect to child welfare 3 and educational achievement.

4 (2)(a) The department shall create a budget structure that allows 5 for more transparent tracking of program spending. The budget 6 structure shall outline spending for the following: Temporary 7 assistance for needy family grants, working connections child care, 8 WorkFirst activities and administration of the program.

(b) Each biennium, the department shall establish a biennial 9 spending plan, using the budget structure created in (a) of this 10 11 subsection, for this program and submit the plan to the legislative 12 fiscal committees and the legislative-executive WorkFirst poverty reduction oversight task force no later than July 1st of every odd-13 numbered year, beginning on July 1, 2013. The department shall update 14 the legislative fiscal committees and the task force on the spending 15 16 plan if modifications are made to the plan previously submitted to 17 the legislature and the task force for that biennium.

(c) The department also shall provide expenditure reports to the 18 fiscal committees of the legislature and the legislative-executive 19 WorkFirst poverty reduction oversight task force beginning September 20 2012, and on a quarterly basis thereafter. If the department 21 1, determines, based quarterly expenditure 22 upon reports, that expenditures will exceed funding at the end of the fiscal year, the 23 department shall take those actions necessary to ensure that services 24 25 provided under this chapter are available only to the extent of and 26 consistent with appropriations in the operating budget and policy established by the legislature following notification provided in (b) 27 28 of this subsection.

29 (3) No more than fifteen percent of the temporary assistance for needy families block grant, the federal child care 30 funds, and 31 qualifying state expenditures may be spent for administrative purposes. For purposes of this subsection, "administrative purposes" 32 include expenditures for information technology and 33 does not computerization needed for tracking and monitoring required by P.L. 34 104-193. 35

(4) The department shall expend funds appropriated for work
 activities, as defined in RCW 74.08A.250, or for other services
 provided to WorkFirst recipients, as authorized under RCW 74.08A.290.

Passed by the House February 13, 2018. Passed by the Senate March 2, 2018.

Approved by the Governor March 21, 2018. Filed in Office of Secretary of State March 23, 2018.

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The LEWPRO 5-YEAR Plan supported all the strategies from the 10-Year Plan to Reduce Poverty & Inequality. However, LEWPRO had suggestions or modifications to the recommendations which are delineated below. LEWPRO highlights the following sentence in their report, "It is important to note that while the Task Force is in consensus on the broad strategies outlined in the report, there may not be unanimous support for all of the options for implementing the recommendations." The 5-and 10-year plans are compared side by side and the table below indicates whether a recommendation is the same, modified, or different. All differences are bold and italicized, except when the same word is used in a different tense.

5 YEAR PLAN	SAME	MODIFIED	DIFFERENT	COMPARISON TO 10 YEAR PLAN
Strategy 1: Understand structural racism and historical				Strategy 1. Understand structural racism, <i>inequality</i> and
trauma, and take action to undo their harmful effects		•		historical trauma, and take action to undo their harmful
in state policy, programs, and practice				effects in state policy, programs, and practice.
1a. Require state entities to collaborate with the				Require state entities to collaborate with the Office of
emerging Office of Equity to develop trainings on				Equity to develop trainings on historical trauma,
historical trauma, institutional racism, and implicit bias				institutional racism, and implicit bias that are required
that are required of all public employees in systems				of all public employees in systems that touch upon the
that touch upon the lives of people experiencing		•		lives of people experiencing poverty.
poverty (e.g., health care providers, child care and early				
learning providers, educators, police, state patrol,				
caseworkers, judges, etc.).				
1b. Require state entities to collaborate with the				Require state entities to collaborate with the Office of
emerging Office of Equity to develop data, processes,				Equity to develop data, processes, and tools that
and tools that prioritize racial equity in state		•		prioritize equity in state policies, programs, practices,
government policies, programs, practices, and				and partnerships.
partnerships.				
Strategy 2: Make equal space for the power and				Strategy 2: Make equal space for the power and
influence of people and communities <i>most</i> affected by		•		influence of people and communities <i>disproportionately</i>
poverty and inequality in decision-making.				affected by poverty and inequality in decision-making.
2 <i>a.</i> Invest <i>greater</i> state resources in <i>partnerships with</i>				2 <b>c</b> . Invest state resources to <i>increase ownership</i>
communities of color and other groups most affected			2a/2c	capacity in communities most affected by poverty.
by poverty, so solutions are customized and sensitive to			2d/20	
cultural and linguistic needs.				

5 YEAR PLAN	SAME	MODIFIED	DIFFERENT	COMPARISON TO 10 YEAR PLAN
2b. <i>Institutionalize the practice</i> of <i>including</i> people				2b. Establish a state entity to elevate the expertise and
<i>most</i> affected by poverty <i>in decision making by</i>				influence of people <i>disproportionately</i> affected by
establishing a state- <i>level</i> entity to <i>collaborate with</i>		•		poverty <i>and inequality in</i> the implementation of the <b>10-</b>
<i>stakeholders on</i> the implementation of the <i>strategic</i>				<b>year</b> Plan.
plans <i>for poverty reduction</i> .				
<i>2c. Task</i> the <i>emerging</i> Office of Equity <i>to</i> collaborate				2a. Provide resources to the Office of Equity for a
with Indigenous, Black, and Brown <i>Washingtonians</i> to			2c/2a	collaboration with Indigenous, Black, and Brown <i>leaders</i>
develop a formal process for truth and reconciliation.			20/20	and organizations to develop a formal process for truth
				and reconciliation.
				2d. Fund meaningful access to legal assistance and
			•	representation for children, adults, and families
				disproportionately affected by poverty and racially
				biased systems.
			•	2e. Make high-speed, broadband internet universally
				available.
Strategy 3: Target equitable income growth and				Strategy 3: Target equitable <i>education,</i> income growth,
wealth-building opportunities for <i>people</i> with low		•		and wealth-building opportunities for <i>children, adults,</i>
incomes.				and families with low incomes.
3a. <i>Adopt</i> the Washington Kids for Washington Jobs				3a. <i>Implement</i> Washington Kids for Washington Jobs
recommendations, <b>and</b> bolster <b>these</b> with more		•		recommendations, <i>but</i> bolster with more intentional
<i>specific,</i> intentional strategies to achieve equity.				strategies to achieve equity.
3a-i. Increase funding to accelerate the process of		•		3a-i. Increase funding to accelerate the process of
naturalization for immigrants, refugees, and asylees.		-		naturalization for immigrants and refugees.
3a-ii. Strengthen literacy programs and services for				3a-ii. Strengthen literacy programs and services for
children and adults across the entire education and	•			children and adults across the entire education and
workforce-development pipeline.				workforce-development pipeline.
3a-iii. <i>Replace</i> discipline practices in schools <i>with</i>				3a-iii. <i>Eliminate harsh</i> discipline practices in schools <i>and</i>
culturally responsive <i>social, emotional, and</i>		•		increase investment in culturally responsive wrap-
engagement supports.				around supports.
3a-iv. Increase investment in Expanded Learning	•			3a-iv. Increase investment in Expanded Learning
Opportunities (ELO) statewide.				Opportunities (ELO) statewide.
3a-v. Increase investments to improve high school				3a-v. Increase investments to improve high school
graduation and post-secondary enrollment of children	•			graduation and post-secondary enrollment of children
and youth experiencing foster care and/or				and youth experiencing foster care and/or
homelessness.				homelessness.

5 YEAR PLAN	SAME	MODIFIED	DIFFERENT	COMPARISON TO 10 YEAR PLAN
3a-vi. Increase the availability of affordable child care				3a-vi. Increase the availability of affordable child care
and housing for student parents on or near college	٠			and housing for student parents on or near college
campuses.				campuses.
3a-vii. Remove residency <i>barriers</i> for <i>college students</i>				3a-vii. Remove residency <i>requirements</i> for <i>immigrants</i>
with refugee status.		•		and refugees seeking higher education.
3a-viii. <i>Increase opportunities</i> for Washington <i>students</i>				3a-viii. <i>Improve onramps</i> for Washington adults
and adults who are disconnected from the educational				disconnected from the educational system to prepare
system to prepare for and access affordable and high		•		for and access affordable and high quality
quality post-secondary educational pathways.				postsecondary educational pathways.
3b. Enforce stronger salary <b>and</b> wage transparency and				3b. Enforce stronger salary/wage transparency and fair
fair labor practices among employers to ensure pay		•		labor practices among employers to ensure pay equity.
equity for women and people of color.				
3c. Incentivize, promote and expand access to no- or				3c. Expand access to no- or low-cost financial resources
low-cost financial resources and education that				and education that empower, rather than prey upon,
empower, rather than prey upon, people experiencing		•		people experiencing poverty.
poverty.				
3d. Enact changes to the state tax system that lower				3d. Enact changes to the state tax system that lower the
the effective tax rate for low- and moderate-income		•		effective tax rate for low-income households.
households <i>(bottom two quintiles)</i> .				
3e. Work in partnership with local labor organizations				3e. Work in partnership with local labor organizations
and the government to modernize <i>unions</i> and the		•		and the government to modernize <i>labor laws</i> and the
rights of workers.				rights of workers.
3f. <i>Adopt</i> the Child Care Collaborative Taskforce				3f. <i>Implement</i> the Child Care Collaborative Taskforce
recommendations to increase the availability of				strategies and recommendations to increase the
affordable, high quality early care and education.		•		availability of affordable, high quality early care and
				education.
3g. Increase and preserve affordable housing for	_			3g. Increase and preserve affordable housing for renters
renters and owners.	•			and owners.
3h. Enact changes to the tax system that support				3h. Enact changes to the tax system that support
equitable economic growth.	•			equitable economic growth.
Strategy 4: Strengthen health supports across the life				Strategy 4: Strengthen health supports across the life
span to promote the intergenerational well-being of		•		span to promote <i>equitable outcomes and</i> the
families				intergenerational well-being of <i>whole</i> families.
4a. Create a state funded <i>supplemental</i> Apple Health		_		4a. <i>Strengthen the</i> Apple Health <i>program by</i> creating a
assistance benefit.		•		state-funded assistance benefit.

5 YEAR PLAN	SAME	MODIFIED	DIFFERENT	COMPARISON TO 10 YEAR PLAN
4b. Ensure funding and access to culturally and				4b. Ensure funding and access to culturally and
linguistically appropriate health care and support	•			linguistically appropriate health care and support
services before, during, and after pregnancy.				services before, during, and after pregnancy.
4c. Expand culturally and linguistically appropriate				
voluntary home visiting so all families who are eligible			•	
can receive it.				
4d. Ensure access to free and low-cost counseling and				4c. Ensure access to free and low-cost contraceptive
contraceptive options.		•	4d/4c	options and <i>family planning</i> counseling, <i>including long</i> -
				term acting reversible contraceptives (LARCS) for people
				who want it.
4e. Increase <i>administrative</i> funding to support				4d. Increase funding to support the <i>availability of</i>
culturally <i>appropriate outreach for</i> WIC, the Farmers		•	0. (0.)	culturally <i>diverse, nutritious foods in assistance</i>
Market Nutrition Program, and Senior Farmers Market			4e/4d	programs like Women, Infants, and Children, the
Nutrition program.				Farmers Market Nutrition Program, and the Senior
				Farmers Market Nutrition Program.4e. Develop, implement and evaluate health and human
				service programs to better meet the unique needs of
			•	LGBTQIA+ children, adults, and families.
4f. Increase in-home Medicaid funds for supported				4f. Increase Medicaid funds for supported, in-home care
living for seniors so they can receive care in their home		•		and <i>long-term services</i> .
and avoid costly residential programs.				
Strategy 5: <i>Prioritize</i> the urgent needs of people				Strategy 5: <i>Address</i> the urgent needs of people
experiencing homelessness, violence, mental <i>health</i> ,		•		experiencing homelessness, violence, mental illness,
illness, or addiction				and/or addiction.
5a. Provide greater resources for community-led data				5a. Provide greater resources for <i>consistent and timely</i>
collection.				community-led data collection <i>and storytelling to</i>
		•		deepen our understanding of the disproportionate
				impact of homelessness, violence, mental illness, and/or
				addiction on historically underserved Washingtonians.
				5b. Adopt the "housing first" approach as the
			•	foundation to health and human service delivery and
				remove discriminatory barriers.
5b. Increase state and local rental assistance and				5c. Increase state and local rental assistance and
diversion programs that <i>allow</i> children, youth, adults,		•	5b/5c	diversion programs that <i>prevent</i> children, youth, adults,
and families <i>to avoid</i> homelessness.				and families <i>from becoming</i> homelessness.

5 YEAR PLAN	SAME	MODIFIED	DIFFERENT	COMPARISON TO 10 YEAR PLAN
5 <i>c.</i> Increase the number of emergency, transitional,	•		5c/5d	5 d. Increase the number of emergency, transitional, and
and permanent supportive housing options.			JC/JU	permanent supportive housing options.
5 <i>d</i> . Develop stronger public-private partnerships to				5 <i>e</i> . Develop stronger public-private partnerships to
increase opportunities for supported education, job	•		5d/5e	increase opportunities for supported education, job
training, and employment.				training, and employment.
5 <i>e</i> . Create a Medical-Financial Partnership model for	•			5 <i>f</i> . Create a Medical-Financial Partnership model for
Washington state.			5e/5f	Washington state
5 <i>f</i> . Improve access to prevention, treatment, and		•	5f/5g	5 <i>g</i> . Improve access to <i>behavioral health</i> prevention,
recovery support services.		•	JIJJg	treatment, and recovery support services.
			<b>_</b>	5g-i. Increase Medicaid reimbursement rates to
			●     •	incentivize more medical providers to accept Apple
				Health
				5g-ii. Incentivize insurers to provide a broader range of
			•	inpatient/outpatient services, including stabilization,
				counselling, diversion, and respite care
			<b>_</b>	5g-iii. Integrate and co-locate services across housing,
			•	social, health, education, and workforce development
				systems and bolster community-led programs
				5g-iv. Use human-centered design and other person-
			•	centered practices to define a reimagined, modernized
				continuum of care across jurisdictions (see Strategy 6)
5 <b>g</b> . Improve integration of behavioral health treatment	•		5g/5h	5 <i>h</i> . Improve integration of behavioral health treatment
in early learning settings and K-12.				in early learning settings and K-12.
			•	5h-i. Improving training for teachers and school health
			_	providers to support screening and early
				recognition/intervention, particularly for ACEs
			<mark>•</mark>	5h-ii. Improving the Individual Education Plan (IEP)
				system to increase flexibility and minimize the removal
				of kids to special education classrooms or out-of-school
				placements
			<mark>.</mark>	5h-iii. Increase peer counseling and mindfulness
				programs in schools
			│ <mark>●</mark> ──	5h-iv. Increase educational programming to decrease
			<u> </u>	cultural stigma around mental health conditions and

5 YEAR PLAN	SAME	MODIFIED	DIFFERENT	COMPARISON TO 10 YEAR PLAN
				improve access to appropriate after-school care and
				programming
				5i. Require state entities to collaborate with civil legal
				aid providers and community-led programs to increase
			•	comprehensive support for children, adults, and families
				experiencing homelessness, violence, or a behavioral
				health issue.
Strategy 6: Build an integrated human service				Strategy 6: Build an integrated human service
continuum of care that addresses the holistic needs of	•			continuum of care that addresses the holistic needs of
children, adults, and families				children, adults, and families.
6a. Develop a shared set of outcomes for individual,				6a. Develop a shared set of outcomes for individual,
child, and family well-being, in partnership with				child, and family well-being, in partnership with
communities most affected by structural racism and	•			communities most affected by structural racism and
poverty that each agency is collectively held				poverty that each agency is collectively held
accountable to achieve.				accountable to achieve.
6b. Update "Standard of Need", assistance levels, and				6b. Update "Standard of Need," assistance levels, and
eligibility to reflect the real costs of what it takes for individuals and families to make ends meet.	•			eligibility to reflect the real costs of what it takes for individuals and families to make ends meet.
6c. Develop a universal intake, data sharing, and				6c. Develop a universal intake, data sharing, and
technology platform so that essential information on				technology platform so that <i>we</i> can share essential
people <i>served</i> can <i>be</i> shared across agencies, systems,		•		information on people across agencies, systems, and
and sectors.				sectors.
6d. Increase cash assistance <i>and test the impact of</i>				6d. Increase unconditional cash assistance.
<i>making it</i> unconditional <i>upon work</i> .		•		
6e. Smooth on-ramps and off-ramps for programs.	•			6e. Smooth on-ramps and off-ramps for programs.
6f. Revamp policies, programs, and practices to inspire				6f. Revamp policies, programs, and practices to inspire
hope and build resilience.	•			hope and build resilience.
6g. Implement WorkFirst and TANF Program				
Improvements			•	
6h. Transform Case Management			•	
Strategy 7: Decriminalize poverty and reduce reliance				Strategy 7: Decriminalize poverty and reduce reliance
on the child welfare, juvenile justice, and criminal				on the criminal justice, juvenile justice, and child welfare
justice systems <i>that exacerbate its intergenerational</i>		-		systems.
effect				

5 YEAR PLAN	SAME	MODIFIED	DIFFERENT	COMPARISON TO 10 YEAR PLAN
7a: <i>Decriminalize and destigmatize poverty by</i> shifting				7a. Shift resources <i>away from child welfare, juvenile</i>
resources toward diversion, treatment, and support				justice, and criminal justice toward comprehensive
services.		•		social, economic, and health supports for children,
				adults, and families.
7b. <i>Rapidly engage</i> families and connect <i>them</i> to				7b. Connect child- <i>welfare and</i> justice- <i>related</i> families to
support services when a child or adult is at risk of		•		legal resources and civil legal assistance to mitigate
entering the juvenile or criminal justice systems.				<i>further negative consequences of</i> criminalization.
7c. Increase in-home assistance and support services to				7c. Keep <i>families together as much as possible, when</i>
keep <i>children in the care of people and environments</i>		•		safe and <i>appropriate</i> .
that make them feel the most stable and safe.				
7d. Provide robust, trauma-informed case				7d. Provide robust, trauma-informed case management
management to children, adults, and families involved	•			to children, adults, and families involved in child
in child welfare, juvenile, and criminal justice systems.				welfare, juvenile, and criminal justice systems.
7e. Expand education, job training, and employment				7e. Expand education, job training, and employment
opportunities for children and adults while they are in	•			opportunities for children and adults while they are in
the care of the juvenile and criminal justice systems.				the care of the juvenile and criminal justice systems.
7f. <i>Review and reform</i> Legal Financial Obligations				7f. <i>Eliminate</i> Legal Financial Obligations (LFOs).
(LFOs).		•		
7g. Provide adequate funding to increase the				7g. Provide adequate funding to increase the availability
availability of safe, culturally responsive foster homes				of safe, culturally responsive foster homes and
and permanent living options for children and youth	•			permanent living options for children and youth
involved with the child welfare system.				involved with the child welfare system.
7h. Connect children, adults, and families to public				7h. Connect children, adults, and families to public
assistance and support services at least three months	•			assistance and support services at least three months
before they exit a system.				before they exit a system.
7i. Eliminate education and employment barriers, and				7i. Eliminate <i>housing,</i> education, and employment
invest in stronger, better-coordinated exit and re-entry		•		barriers, and invest in stronger, better-coordinated exit
policies, services, and programs.				and re-entry policies, services, and programs.
7j. Expand and strengthen post-release family and peer	•			7j. Expand and strengthen post-release family and peer
support services.				support services.
Strategy 8: Ensure a just transition to the future of				Strategy 8: Ensure a just <i>and equitable</i> transition to the
work		•		future of work.
8a. Adopt the recommendations detailed in the FOW				8a. Adopt the recommendations detailed in the FOW
Taskforce report, and bolster it with more specific,		•		Taskforce report, and bolster it with more specific,
intentional strategies to achieve equity for workers of				intentional strategies to achieve equity for workers of

5 YEAR PLAN	SAME	MODIFIED	DIFFERENT	COMPARISON TO 10 YEAR PLAN
color, women, immigrants and refugees, and rural				color, <i>LGBTQIA+</i> , women, immigrants and refugees, and
Washingtonians.				rural Washingtonians.
8a-i. Dramatically expand mentorship and career-				8a-i. Dramatically expand mentorship and career-
connected learning for people of color, refugees and				connected learning for people of color, <i>LGBTQIA+,</i>
immigrants, people with disabilities, and rural		•		refugees and immigrants, people with disabilities, and
communities				rural communities.
8a-ii. Accelerate pathways for immigrants and refugees				8a-ii. Accelerate pathways for immigrants and refugees
with advanced degrees and/or training from their	•			with advanced degrees and/or training from their home
home country to become accredited in the U.S.				country to become accredited in the U.S.
8 <b>a-iii</b> . Create tax structures for employers that offer				8 <b>b</b> . Create tax structures for employers that offer full-
full-time employment with living wages and robust			8a-iii/8b	time employment with living wages and robust benefit
benefit packages.				packages.
8 <b>a-iv</b> . Protect Washingtonians from economic				8 <i>c</i> . Protect Washingtonians from economic downturns
downturns by developing an economic "trigger" to			8a-iv/8c	by developing an economic "trigger" to provide
provide countercyclical funding in human services,				countercyclical funding in human services, education,
education, and job training.				and job training.
8 <b>a-v</b> . Develop and pilot a portable benefits model and				8 <b>d</b> . Develop and pilot a portable benefits model and a
a guaranteed basic income program.			8a-v/8d	guaranteed basic income program.